UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2021

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____

Commission file number 1-12471

THEMAVEN, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

225 Liberty Street, 27th Floor New York, New York (Address of principal executive offices) **68-0232575** (I.R.S. Employer Identification No.)

> **10281** (Zip Code)

(212) 321-5002

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---------------------|-------------------|---|
| N/A | N/A | N/A |

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \Box No \boxtimes

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes \Box No \boxtimes

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company (as defined in Rule 12b-2 of the Exchange Act).

Large accelerated filer \Box Non-accelerated filer \boxtimes Accelerated filer \Box Smaller reporting company \boxtimes Emerging growth company \Box

If an emerging growth company, indicated by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act \Box

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 or No 🗵

As of August 13, 2021, the Registrant had 263,441,879 shares of common stock outstanding.

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Forward-Looking Statements

This Quarterly Report on Form 10-Q (this "Quarterly Report") of theMaven, Inc. (the "Company," "we," "our," and "us") contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward-looking statements relate to future events or future performance and include, without limitation, statements concerning our business strategy, future revenues, market growth, capital requirements, product introductions, and expansion plans and the adequacy of our funding. Other statements contained in this Quarterly Report that are not historical facts are also forward-looking statements. We have tried, wherever possible, to identify forward-looking statements by terminology such as "may," "will," "could," "should," "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," and other comparable terminology.

We caution investors that any forward-looking statements presented in this Quarterly Report, or that we may make orally or in writing from time to time, are based on the beliefs of, assumptions made by, and information currently available to, us. Such statements are based on assumptions, and the actual outcome will be affected by known and unknown risks, trends, uncertainties, and factors that are beyond our control or ability to predict. Although we believe that our assumptions are reasonable, they are not guarantees of future performance, and some will inevitably prove to be incorrect. As a result, our actual future results can be expected to differ from our expectations, and those differences may be material. Accordingly, investors should use caution in relying on forward-looking statements, which are based only on known results and trends at the time they are made, to anticipate future results or trends. Other risks are detailed by us in our public filings with the Securities and Exchange Commission (the "SEC"), including in Item 1A., Risk Factors, in our Annual Report on Form 10-K for the year ended December 31, 2020. The discussion in this Quarterly Report should be read in conjunction with the condensed consolidated financial statements and notes thereto included in Item 1 of this Quarterly Report and our Annual Report on Form 10-K for the year ended December 31, 2020.

This Quarterly Report and all subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances after the date of this Quarterly Report.

PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL INFORMATION

THEMAVEN, INC. AND SUBSIDIARIES

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CONDENSED CONSOLIDATED BALANCE SHEETS

| | | June 30, 2021 (unaudited) | December 31, 2020 | | |
|--|----|------------------------------|-------------------|---------------|--|
| Assets | | | | | |
| Current assets: | | | | | |
| Cash and cash equivalents | \$ | 6,722,864 | \$ | 9,033,872 | |
| Restricted cash | | 500,809 | | 500,809 | |
| Accounts receivable, net | | 14,715,524 | | 16,497,626 | |
| Subscription acquisition costs, current portion | | 36,606,560 | | 28,146,895 | |
| Royalty fees, current portion | | 15,000,000 | | 15,000,000 | |
| Prepayments and other current assets | | 8,856,607 | | 4,667,263 | |
| Total current assets | | 82,402,364 | | 73,846,465 | |
| Property and equipment, net | | 1,092,030 | | 1,129,438 | |
| Operating lease right-of-use assets | | 17,918,322 | | 18,292,196 | |
| Platform development, net | | 8,056,575 | | 7,355,608 | |
| Royalty fees, net of current portion | | 3,750,000 | | 11,250,000 | |
| Subscription acquisition costs, net of current portion | | 18,682,545 | | 13,358,585 | |
| Acquired and other intangible assets, net | | 61,599,855 | | 71,501,835 | |
| Other long-term assets | | 1,451,897 | | 1,330,812 | |
| Goodwill | | 23,595,779 | | 16,139,377 | |
| Total assets | \$ | 218,549,367 | \$ | 214,204,316 | |
| Liabilities, mezzanine equity and stockholders' deficiency | | | | | |
| Current liabilities: | | | | | |
| Accounts payable | \$ | 8,232,790 | \$ | 8,228,977 | |
| Accrued expenses and other | | 17,745,191 | | 14,718,193 | |
| Line of credit | | 4,929,583 | | 7,178,791 | |
| Unearned revenue | | 71,898,175 | | 61,625,676 | |
| Subscription refund liability | | 4,772,991 | | 4,035,531 | |
| Operating lease liabilities | | 953,635 | | 1,059,671 | |
| Liquidated damages payable | | 10,932,094 | | 9,568,091 | |
| Warrant derivative liabilities | | 1,452,838 | | 1,147,895 | |
| Total current liabilities | | 120,917,297 | | 107,562,825 | |
| Unearned revenue, net of current portion | | 28,160,455 | | 23,498,597 | |
| Restricted stock liabilities, net of current portion | | 1,027,801 | | 1,995,810 | |
| Operating lease liabilities, net of current portion | | 19,496,691 | | 19,886,083 | |
| Other long-term liabilities | | 1,050,284 | | 753,365 | |
| Deferred tax liabilities | | 807,659 | | 210,832 | |
| Long-term debt | | 61,110,728 | | 62,194,272 | |
| Total liabilities | | 232,570,915 | | 216,101,784 | |
| Commitments and contingencies (Note 13) | | 202,070,010 | | 210,101,704 | |
| Mezzanine equity: | | | | | |
| Series G redeemable and convertible preferred stock, \$0.01 par value, \$1,000 per share liquidation value and 1,800 shares designated; aggregate liquidation value: \$168,496; Series G shares issued and outstanding: 168,496; common shares issuable upon conversion: 188,791 at June 30, 2021 and December 31, 2020 Series H convertible preferred stock, \$0.01 par value, \$1,000 per share liquidation value and | | 168,496 | | 168,496 | |
| 23,000 shares designated; aggregate liquidation value: \$19,597,000; Series H shares issued and outstanding: 19,597; common shares issuable upon conversion: 59,384,849 at June 30, 2021 and December 31, 2020 | | 18 247 496 | | 18 247 406 | |
| | | 18,247,496 | | 18,247,496 | |
| Total mezzanine equity Stackholders' defininger | | 18,415,992 | | 18,415,992 | |
| Stockholders' deficiency: | | | | | |
| Common stock, \$0.01 par value, authorized 1,000,000,000 shares; issued and outstanding: 263,175,743 and 229,085,167 shares at June 30, 2021 and December 31, 2020, respectively | | 2,631,757 | | 2,290,851 | |
| Common stock to be issued | | 10,809 | | 2,290,651 | |
| Additional paid-in capital | | 173,313,043 | | 139,658,166 | |
| Accumulated deficit | | | | | |
| | | (208,393,149) | | (162,273,286) | |
| Total stockholders' deficiency | - | (32,437,540) | - | (20,313,460) | |
| Total liabilities, mezzanine equity and stockholders' deficiency | \$ | 218,549,367 | \$ | 214,204,316 | |

See accompanying notes to condensed consolidated financial statements

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

| | Three Months Ended June 30, | | | | Six Mont June | | ded | |
|--|--------------------------------|--------------|----|------------------------|------------------|--------------------------|-----|--------------|
| | | 2021 | | 2020 | | 2021 | | 2020 |
| Revenue | \$ | 34,746,512 | \$ | 23,090,940 | \$ | 68,361,993 | \$ | 53,503,793 |
| Cost of revenue (includes amortization of developed technology and platform development for six months ended 2021 and 2020 of \$4,324,357 and \$4,259,333, respectively) | | 23,595,819 | | 24.074.170 | | 51 004 101 | | 51,613,012 |
| Gross profit (loss) | | 11,150,693 | | 24,874,179 (1,783,239) | | 51,804,191 16,557,802 | | |
| • • • · · · | | 11,150,095 | | (1,703,239) | | 10,557,602 | | 1,890,781 |
| Operating expenses Selling and marketing | | 14,881,455 | | 8,409,343 | | 32,410,164 | | 17,769,281 |
| General and administrative | | 15,567,647 | | 7,270,511 | | 21,206,477 | | 17,680,716 |
| Depreciation and amortization | | 3,963,332 | | 4,127,126 | | 7,926,566 | | 8,223,806 |
| Total operating expenses | _ | 34,412,434 | - | 19,806,980 | _ | 61,543,207 | _ | 43,673,803 |
| Loss from operations | | (23,261,741) | | (21,590,219) | | (44,985,405) | | (41,783,022) |
| Other (expense) income | | (23,201,741) | | (21,330,213) | | (44,905,405) | | (41,703,022) |
| Change in valuation of warrant derivative liabilities | | 360.093 | | 243,276 | | (304,943) | | 382,495 |
| Change in valuation of embedded derivative liabilities | | - | | 2,922,000 | | (304,343) | | 4,543,000 |
| Interest expense | | (2,362,709) | | (4,116,407) | | (5,182,680) | | (7,916,135) |
| Interest income | | 471 | | 1,640 | | 471 | | 3,383 |
| Liquidated damages | | (1,109,369) | | (621,619) | | (1,364,003) | | (1,167,674) |
| Gain upon debt extinguishment | | 5,716,697 | | - | | 5,716,697 | | - |
| Total other expense | | 2,605,183 | | (1,571,110) | | (1,134,458) | | (4,154,931) |
| Loss before income taxes | | (20,656,558) | _ | (23,161,329) | | (46,119,863) | _ | (45,937,953) |
| Income taxes | | - | | - | | - | | - |
| Net loss | \$ | (20,656,558) | \$ | (23,161,329) | \$ | (46,119,863) | \$ | (45,937,953) |
| Basic and diluted net loss per common stock | \$ | (0.09) | \$ | (0.59) | \$ | (0.20) | \$ | (1.17) |
| Weighted average number of common stock outstanding – basic and diluted | | 242,283,035 | | 39,217,524 | | 236,226,197 | | 39,171,629 |

See accompanying notes to condensed consolidated financial statements.

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' DEFICIENCY (unaudited)

Six Months Ended June 30, 2021

| | Common Stock | | Common St Issu | | Additional Daid in | lditional Paid-in Accumulated | |
|---|--------------|-------------|-------------------|-----------|-----------------------|----------------------------------|-----------------------------|
| | Shares | Par Value | Shares | Value | Capital | Deficit | Stockholders' Deficiency |
| Balance at January 1, 2021 | 229,085,167 | \$2,290,851 | 1,080,930 | \$ 10,809 | \$139,658,166 | \$(162,273,286) | \$ (20,313,460) |
| Issuance of restricted stock awards to | | | | | | | |
| the board of directors | 805,165 | 8,052 | - | - | (8,052) | - | - |
| Repurchase restricted stock classified as | | | | | | | |
| liabilities | (133,068) | (1,331) | - | - | 1,331 | - | - |
| Issuance of common stock for restricted | | | | | | | |
| stock units in connection with the | | | | | | | |
| acquisition of LiftIgniter | 256,661 | 2,567 | - | - | (2,567) | - | - |
| Issuance of common stock in | | | | | | | |
| connection with professional services | 312,500 | 3,125 | - | - | 121,875 | - | 125,000 |
| Stock-based compensation | - | - | - | - | 5,408,207 | - | 5,408,207 |
| Net loss | | | | | | (25,463,305) | (25,463,305) |
| Balance at March 31, 2021 | 230,326,425 | 2,303,264 | 1,080,930 | 10,809 | 145,178,960 | (187,736,591) | (40,243,558) |
| Issuance of restricted stock in | | | | | | | |
| connection with the acquisition of The | | | | | | | |
| Spun | 4,285,714 | 42,857 | - | - | (42,857) | - | - |
| Issuance of restricted stock awards to | | | | | | | |
| the board of directors | 82,158 | 822 | - | - | (822) | - | - |
| Cashless exercise of common stock | 84,891 | 849 | - | - | (849) | - | - |
| Common stock withheld for taxes | (48,952) | (490) | - | - | (40,630) | - | (41,120) |
| Repurchase of restricted stock classified | | | | | | | |
| as liabilities | (133,068) | (1,331) | - | - | 1,331 | - | - |
| Issuance of common stock in | | | | | | | |
| connection with private placement | 28,578,575 | 285,786 | - | - | 19,551,971 | - | 19,837,757 |
| Stock-based compensation | - | - | - | - | 8,665,939 | - | 8,665,939 |
| Net loss | | - | - | - | | (20,656,558) | (20,656,558) |
| Balance at June 30, 2021 | 263,175,743 | \$2,631,757 | 1,080,930 | \$ 10,809 | \$173,313,043 | \$(208,393,149) | \$ (32,437,540) |
| | | | | | | | |

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' DEFICIENCY (unaudited)

Six Months Ended June 30, 2020

| | Common | Stock | Common St Issue | | Additional | | Total |
|--|------------|-----------|--------------------|-----------|--------------|------------------|-----------------|
| | | Par | | Par | Paid-in | Accumulated | Stockholders' |
| | Shares | Value | Shares | Value | Capital | Deficit | Deficiency |
| Balance at January 1, 2020 | 37,119,117 | \$371,190 | 3,938,287 | \$ 39,383 | \$35,562,766 | \$ (73,041,323) | \$ (37,067,984) |
| Issuance of restricted stock units in | | | | | | | |
| connection with the acquisition of | | | | | | | |
| LiftIgniter | - | - | - | - | 500,000 | - | 500,000 |
| Issuance of restricted stock awards to the | | | | | | | |
| board of directors | 562,500 | 5,625 | - | - | (5,625) | - | - |
| Common stock withheld for taxes | (206,881) | (2,069) | - | - | (167,412) | - | (169,481) |
| Stock-based compensation | - | - | - | - | 3,930,172 | - | 3,930,172 |
| Net loss | - | - | - | - | - | (22,776,624) | (22,776,624) |
| Balance at March 31, 2020 | 37,474,736 | \$374,746 | 3,938,287 | 39,383 | \$39,819,901 | \$ (95,817,947) | \$ (55,583,917) |
| Issuance of common stock in connection | | | | | | | |
| with the acquisition of Say Media | 1,350,394 | 13,504 | (1,350,394) | (13,504) | - | - | - |
| Common stock withheld for taxes | (234,767) | (2,348) | - | - | (109,992) | - | (112,340) |
| Stock-based compensation | - | - | - | - | 4,283,066 | - | 4,283,066 |
| Net loss | | | | | | (23,161,329) | (23,161,329) |
| Balance June 30, 2020 | 38,590,363 | \$385,902 | 2,587,893 | 25,879 | \$43,992,975 | \$ (118,979,276) | \$ (74,574,520) |

See accompanying notes to condensed consolidated financial statements.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

| | Six Months Ended June 30, | | | | | |
|---|---------------------------|--------------------------|----|----------------------------|--|--|
| | | 2021 | | 2020 | | |
| Cash flows from operating activities | ¢ | (46, 110, 062) | ¢ | | | |
| Net loss | \$ | (46,119,863) | \$ | (45,937,953) | | |
| Adjustments to reconcile net loss to net cash used in operating activities: Depreciation of property and equipment | | 210 726 | | 206.066 | | |
| Amortization of platform development and intangible assets | | 219,726 12,031,197 | | 396,966 12,086,173 | | |
| Gain upon debt extinguishment | | (5,716,697) | | 12,000,175 | | |
| Amortization of debt discounts | | 1,000,882 | | 3,206,982 | | |
| Change in valuation of warrant derivative liabilities | | 304,943 | | (382,495) | | |
| Change in valuation of embedded derivative liabilities | | 504,545 | | (4,543,000) | | |
| Accrued interest | | - 3,632,271 | | 4,385,240 | | |
| Liquidated damages | | 1,364,003 | | 1,167,674 | | |
| Stock-based compensation | | 13,215,394 | | 7,343,575 | | |
| Other | | (759,977) | | (141,188) | | |
| Change in operating assets and liabilities net of effect of business combination: | | (755,577) | | (141,100) | | |
| Accounts receivable | | 4,375,402 | | 5,852,029 | | |
| Subscription acquisition costs | | (13,783,625) | | (9,975,651) | | |
| Royalty fees | | 7,500,000 | | 7,500,000 | | |
| Prepayments and other current assets | | (4,059,777) | | (156,872) | | |
| Other long-term assets | | (121,085) | | (714,062) | | |
| Accounts payable | | 3,813 | | (1,167,051) | | |
| Accrued expenses and other | | 1,714,013 | | (4,279,568) | | |
| Unearned revenue | | 14,934,357 | | 6,806,829 | | |
| Subscription refund liability | | 737,460 | | 133,677 | | |
| Operating lease liabilities | | (404,173) | | 998,010 | | |
| Net cash used in operating activities | | (9,931,736) | | (17,420,685) | | |
| | | (9,931,730) | | (17,420,005) | | |
| Cash flows from investing activities | | (102 210) | | (1 065 222) | | |
| Purchases of property and equipment Capitalized platform development | | (182,318) (1,971,432) | | (1,065,223) (2,061,081) | | |
| Payments for acquisition of business, net of cash acquired | | | | | | |
| | | (7,056,949) | | (315,289) | | |
| Net cash used in investing activities | | (9,210,699) | | (3,441,593) | | |
| Cash flows from financing activities | | | | | | |
| Proceeds from long-term debt | | - | | 11,702,725 | | |
| Borrowings (repayments) under line of credit | | (2,249,208) | | 3,243,882 | | |
| Proceeds from common stock private placement | | 20,005,000 | | - | | |
| Payments of issuance costs from common stock private placement | | (167,243) | | - | | |
| Payment for taxes related to repurchase of restricted common stock | | (41,120) | | (281,821) | | |
| Payment of restricted stock liabilities | | (716,002) | | - | | |
| Net cash provided by financing activities | | 16,831,427 | | 14,664,786 | | |
| Net decrease in cash, cash equivalents, and restricted cash | | (2,311,008) | | (6,197,492) | | |
| Cash, cash equivalents, and restricted cash – beginning of period | | 9,534,681 | | 9,473,090 | | |
| Cash, cash equivalents, and restricted cash – end of period | \$ | 7,223,673 | \$ | 3,275,598 | | |
| Supplemental disclosure of cash flow information | | | | <u> </u> | | |
| Cash paid for interest | \$ | 289,483 | \$ | 323,913 | | |
| Cash paid for income taxes | Ψ | - | Ψ | | | |
| Noncash investing and financing activities | | | | | | |
| Reclassification of stock-based compensation to platform development | \$ | 858,752 | \$ | 869,663 | | |
| Issuance of common stock in connection with professional services | Ŷ | 125,000 | Ŷ | - | | |
| Deferred cash payments in connection with acquisition of The Spun | | 1,639,016 | | - | | |
| Assumption of liabilities in connection with acquisition of The Spun | | 1,500 | | - | | |
| Debt discount on delayed draw term note | | - | | 913,865 | | |
| Restricted stock units issued in connection with acquisition of LiftIgniter | | _ | | 500,000 | | |
| Assumption of liabilities in connection with acquisition of LiftIgniter | | | | 140,381 | | |

See accompanying notes to condensed consolidated financial statements.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies

Basis of Presentation

The condensed consolidated financial statements include the accounts of TheMaven, Inc. and its wholly owned subsidiaries ("Maven" or the "Company"), after eliminating all significant intercompany balances and transactions. The Company does not have any off-balance sheet arrangements.

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the SEC. Accordingly, they do not include all of the information and notes required by accounting principles generally accepted in the United States of America ("U.S. GAAP") for complete financial statements. These condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements, which are included in Maven's Annual Report on Form 10-K (the "Form 10-K") for the year ended December 31, 2020, filed with the SEC on August 16, 2021.

The condensed consolidated financial statements as of December 31, 2020, and for the three months ended June 30, 2021 and 2020, are unaudited but, in management's opinion, include all adjustments necessary for a fair presentation of the results of interim periods. All such adjustments are of a normal recurring nature. The year-end condensed consolidated balance sheet as of December 31, 2020, was derived from audited financial statements, but does not include all disclosures required by U.S. GAAP. The results of operations for interim periods are not necessarily indicative of the results to be expected for the entire fiscal year. The Company's impact during the first quarter of 2021 by the novel coronavirus ("COVID-19") pandemic has been to a lesser extent than in 2020. Beginning in 2021, restrictions on non-essential work activity have begun to lift and sporting and other events have begun to be held, with attendance closer to pre-pandemic levels, which has resulted in an increase in traffic and advertising revenue. The Company expects a continued modest growth in advertising revenue back toward pre-pandemic levels, however, such growth depends on future developments, including the duration and spread of the COVID-19 pandemic, whether related group gathering and sports event advisories and restrictions will be put in place again, and the extent and effectiveness of containment and other actions taken, including the percentage of the population that receives COVID-19 vaccinations.

Reclassifications

Certain prior year amounts have been reclassified to conform to the fiscal 2020 presentation.

Use of Estimates

Preparation of condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported and disclosed in the financial statements and the accompanying notes. Actual results could differ materially from these estimates. On an ongoing basis, the Company evaluates its estimates, including those related to the allowance for credit losses, fair values of financial instruments, capitalization of platform development, intangible assets and goodwill, useful lives of intangible assets and property and equipment, income taxes, fair value of assets acquired and liabilities assumed in the business acquisitions, determination of the fair value of stock-based compensation and valuation of derivatives liabilities and contingent liabilities, among others. The Company bases its estimates on assumptions, both historical and forward looking, that are believed to be reasonable, the results of which form the basis for making judgments about the carrying values of assets and liabilities.

Contract Modifications

The Company occasionally enters into amendments to previously executed contracts that constitute contract modifications. The Company assesses each of these contract modifications to determine:

- if the additional services and goods are distinct from the services and goods in the original arrangement; and
- if the amount of consideration expected for the added services or goods reflects the stand-alone selling price of those services and goods.

A contract modification meeting both criteria is accounted for as a separate contract. A contract modification not meeting both criteria is considered a change to the original contract and is accounted for on either a prospective basis as a termination of the existing contract and the creation of a new contract, or a cumulative catch-up basis (see Note 3 and Note 12).

Recently Adopted Accounting Standards

In December 2019, the FASB issued ASU 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes*, which removes certain exceptions related to the approach for intra-period tax allocation, the methodology for calculating income taxes in an interim period, and the recognition of deferred tax liabilities for outside basis differences. This guidance also clarifies and simplifies other areas of ASC 740. Certain amendments in this update must be applied on a prospective basis, certain amendments must be applied on a retrospective basis, and certain amendments must be applied on a modified retrospective basis through a cumulative-effect adjustment to retained earnings/(deficit) in the period of adoption. On January 1, 2021, the Company adopted ASU 2019-12 with no material impact to its condensed consolidated financial position, results of operations or cash flows.

In August 2020, the FASB issued ASU 2020-06, *Debt – Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging – Contracts in Entity's Own Equity (Subtopic 815-40)*, which updates various codification topics to simplify the accounting guidance for certain financial instruments with characteristics of liabilities and equity, with a specific focus on convertible instruments and the derivative scope exception for contracts in an entity's own equity and amends the diluted EPS computation for these instruments. On January 1, 2021, the Company adopted ASU 2020-06 with no material impact to its condensed consolidated financial statements.

In October 2020, the FASB issued ASU 2020-08, *Codification Improvements to Subtopic 310-20 – Receivables – Nonrefundable Fees and Other Costs*, which clarifies that a reporting entity should assess whether a callable debt security purchased at a premium is within the scope of ASC 310-20-35-33 each reporting period, which impacts the amortization period for nonrefundable fees and other costs. On January 1, 2021, the Company adopted ASU 2020-08 with no material impact to its condensed consolidated financial statements.

In October 2020, the FASB issued ASU 2020-10, *Codification Improvements*, which updates various codification topics by clarifying or improving disclosure requirements to align with the SEC's regulations. On January 1, 2021, the Company adopted ASU 2020-10 with no material impact to its condensed consolidated financial statements.

Loss per Common Share

Basic loss per share is computed using the weighted average number of common shares outstanding during the period and excludes any dilutive effects of common stock equivalent shares, such as stock options, restricted stock, and warrants. All restricted stock awards are considered outstanding but is included in the computation of basic loss per common share only when the underlying restrictions expire, the shares are no longer forfeitable, and are thus vested. All restricted stock units are included in the computation of basic loss per common share only when the underlying restrictions expire, the shares are no longer forfeitable, and are thus vested. Contingently issuable shares are included in basic loss per common share only when there are no circumstances under which those shares would not be issued. Diluted loss per common share is computed using the weighted average number of common shares outstanding and common stock equivalent shares outstanding during the period using the treasury stock method. Common stock equivalent shares are excluded from the computation if their effect is anti-dilutive.

The Company excluded the outstanding securities summarized below (capitalized terms are described herein), which entitle the holders thereof to acquire shares of the Company's common stock, from its calculation of net income loss per common share, as their effect would have been anti-dilutive.

| | As of June | 30, |
|--------------------------------------|-------------|-------------|
| | 2021 | 2020 |
| Series G convertible preferred stock | 188,791 | 188,791 |
| Series H Preferred Stock | 59,384,849 | 58,787,879 |
| Series I Preferred Stock | - | 46,200,000 |
| Series J Preferred Stock | - | 28,571,428 |
| Indemnity shares of common stock | - | 412,500 |
| Restricted Stock Awards | 4,444,047 | 1,433,332 |
| Financing Warrants | 2,882,055 | 2,882,055 |
| ABG Warrants | 21,989,844 | 21,989,844 |
| AllHipHop warrants | 125,000 | - |
| Publisher Partner Warrants | 789,541 | 789,541 |
| Restricted Stock Units | - | 2,399,997 |
| Common Stock Awards | 6,872,890 | 8,033,936 |
| Common Equity Awards | 160,352,784 | 82,744,480 |
| Outside Options | 3,050,000 | 2,986,000 |
| Total | 260,079,801 | 257,419,783 |

2. Acquisitions

College Spun Media Incorporated – On June 4, 2021, the Company acquired all of the issued and outstanding shares of capital stock of College Spun Media Incorporated, a New Jersey corporation ("The Spun"), for an aggregate of \$11,829,893 in cash and the issuance of an aggregate of 4,285,714 restricted shares of the Company's common stock, with one-half of the shares vesting on the first anniversary of the closing date and the remaining one-half of the shares vesting on the second anniversary of the closing date, subject to a customary working capital adjustment based on cash and accounts receivable as of the closing date. The cash payment consists of: (i) \$10,829,893 paid at closing (of the cash paid at closing, \$829,893 represents adjusted cash pursuant to the working capital adjustments), and (ii) \$500,000 to be paid on the first anniversary of the closing and \$500,000 to be paid on the second anniversary date of the closing. The vesting of shares of the Company's common stock is subject to the continued employment of certain selling employees. The Spun operates in the United States.

The composition of the preliminary purchase price is as follows:

| Cash | \$ 10,829,893 |
|------------------------------|------------------|
| Deferred cash payments | 1,639,016 |
| Total purchase consideration | \$ 12,468,909 |

The Company incurred \$128,076 in transaction costs related to the acquisition, which primarily consisted of legal and accounting. The acquisition related expenses were recorded in general and administrative expense in the condensed consolidated statements of operations.

The preliminary purchase price allocation resulted in the following amounts being allocated to the assets acquired and liabilities assumed at the closing date of the acquisition based upon their respective fair values as summarized below:

| Cash | \$ 3,772,944 |
|--------------------------|------------------|
| Accounts receivable | 1,833,323 |
| Other current assets | 4,567 |
| Goodwill | 7,456,402 |
| Accrued expenses | (1,500) |
| Deferred tax liabilities | (596,827) |
| Net assets acquired | \$ 12,468,909 |

The excess of purchase price over the fair value amounts assigned to the assets acquired and liabilities assumed represents goodwill from the acquisition. Goodwill is recorded as a non-current asset that is not amortized but is subject to an annual review for impairment. No portion of the goodwill will be deductible for tax purposes.

Petametrics Inc. – On March 9, 2020, the Company entered into an asset purchase agreement with Petametrics Inc., dba LiftIgniter, a Delaware corporation ("LiftIgniter"), where it purchased substantially all the assets, including the intellectual property and excluding certain accounts receivable, and assumed certain liabilities. The purchase price consisted of: (1) a cash payment of \$184,087 on February 19, 2020, in connection with the repayment of all outstanding indebtedness, (2) at closing, a cash payment of \$131,202, (3) collections of certain accounts receivable, (4) on the first anniversary date of the closing, the issuance of restricted stock units for an aggregate of up to 312,500 shares of the Company's common stock (of which 256,661 shares of the Company's common stock were issued during the three months ended June 30, 2021 and 55,839 are to be issued), and (5) on the second anniversary date of the closing, the issuance of restricted stock units for an aggregate of up to 312,500 shares of the Company's common stock.

The composition of the purchase price is as follows:

| Cash | \$ 315,289 |
|---|---------------|
| Indemnity restricted stock units for shares of common stock | 500,000 |
| Total purchase consideration | \$ 815,289 |

The purchase price allocation resulted in the following amounts being allocated to the assets acquired and liabilities assumed at the closing date of the acquisition based upon their respective fair values as summarized below:

| Accounts receivable | \$ 37,908 |
|----------------------|---------------|
| Developed technology | 917,762 |
| Accounts payable | (53,494) |
| Unearned revenue | (86,887) |
| Net assets acquired | \$ 815,289 |

The useful life for the developed technology is three years (3.0 years).

3. Balance Sheet Components

The components of certain balance sheet amounts are as follows:

Accounts Receivable – Accounts receivable are presented net of allowance for doubtful accounts. The allowance for doubtful accounts as of June 30, 2021 and December 31, 2020 was \$758,228 and \$892,352, respectively.

Subscription Acquisition Costs – Subscription acquisition costs include the incremental costs of obtaining a contract with a customer, paid to external parties, if it expects to recover those costs. The current portion of the subscription acquisition costs as of June 30, 2021 and December 31, 2020 was \$36,606,560 and \$28,146,895, respectively. The noncurrent portion of the subscription acquisition costs as of June 30, 2021 and December 31, 2020 was \$18,682,545 and \$13,358,585, respectively.

Certain contract amendments resulted in a modification to the subscription acquisition costs that will be recognized on a prospective basis in the same proportion as the revenue that has not yet been recognized (further details are provided under the heading *Contract Balances* in Note 12).

Property and Equipment – Property and equipment are summarized as follows:

| | | As of | | | | | |
|--|------------------------|-----------|----|---------------|--|--|--|
| | June 30, 2021 December | | | mber 31, 2020 | | | |
| Office equipment and computers | \$ | 1,523,610 | \$ | 1,341,292 | | | |
| Furniture and fixtures | | 19,997 | | 19,997 | | | |
| Leasehold improvements | | 345,516 | | 345,516 | | | |
| | | 1,889,123 | | 1,706,805 | | | |
| Less accumulated depreciation and amortization | | (797,093) | | (577,367) | | | |
| Net property and equipment | \$ | 1,092,030 | \$ | 1,129,438 | | | |

Depreciation and amortization expense for the three months ended June 30, 2021 and 2020 was \$109,912 and \$102,067, respectively. Depreciation and amortization expense for the six months ended June 30, 2021 and 2020 was \$219,726 and \$241,830, respectively. Depreciation and amortization expense is included in selling and marketing expenses and general and administrative expenses, as appropriate, on the consolidated statements of operations.

Platform Development – Platform development costs are summarized as follows:

| | As of | | | | |
|-------------------------------|-------------------|----|-------------------|--|--|
| | June 30, 2021 | | December 31, 2020 | | |
| Platform development | \$ 18,857,612 | \$ | 16,027,428 | | |
| Less accumulated amortization | (10,801,037) | | (8,671,820) | | |
| Net platform development | \$ 8,056,575 | \$ | 7,355,608 | | |

A summary of platform development activity for the six months ended June 30, 2021 and year ended December 31, 2020 is as follows:

| As of | | | | | |
|---------------|----------------|--|---|--|--|
| June 30, 2021 | | | ember 31, 2020 | | |
| \$ | 16,027,428 | \$ | 10,678,692 | | |
| | 1,971,432 | | 3,750,541 | | |
| | 17,998,860 | | 14,429,233 | | |
| | 858,752 | | 1,608,995 | | |
| | - | | (10,800) | | |
| \$ | 18,857,612 | \$ | 16,027,428 | | |
| | Ju \$ \$ | June 30, 2021 \$ 16,027,428 1,971,432 17,998,860 858,752 | June 30, 2021 Dece \$ 16,027,428 \$ 1,971,432 17,998,860 \$ 858,752 - - | | |

Amortization expense for the three months ended June 30, 2021 and 2020, was \$1,060,372 and \$1,037,834, respectively. Amortization expense for the six months ended June 30, 2021 and 2020, was \$2,129,217 and \$1,958,658, respectively.

Intangible Assets - Intangible assets subject to amortization consisted of the following:

| | | As of June 30, 2021 | l | As | of December 31, 2 | 020 |
|--|--------------------|-----------------------------|---------------------------|--------------------|-----------------------------|---------------------------|
| | Carrying Amount | Accumulated Amortization | Net Carrying Amount | Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| Developed technology | \$19,070,857 | \$ (10,478,880) | \$ 8,591,977 | \$19,070,857 | \$ (8,283,740) | \$10,787,117 |
| Noncompete agreement | 480,000 | (480,000) | - | 480,000 | (480,000) | - |
| Trade name | 3,328,000 | (642,642) | 2,685,358 | 3,328,000 | (503,342) | 2,824,658 |
| Subscriber relationships | 73,458,799 | (25,363,643) | 48,095,156 | 73,458,799 | (18,105,041) | 55,353,758 |
| Advertiser relationships | 2,240,000 | (451,453) | 1,788,547 | 2,240,000 | (332,515) | 1,907,485 |
| Database | 1,140,000 | (721,183) | 418,817 | 1,140,000 | (531,183) | 608,817 |
| Subtotal amortizable intangible assets | 99,717,656 | (38,137,801) | 61,579,855 | 99,717,656 | (28,235,821) | 71,481,835 |
| Website domain name | 20,000 | - | 20,000 | 20,000 | - | 20,000 |
| Total intangible assets | \$99,737,656 | \$ (38,137,801) | \$61,599,855 | \$99,737,656 | \$ (28,235,821) | \$71,501,835 |

Amortization expense for the three months ended June 30, 2021 and 2020 was \$4,950,990 and \$5,094,791, respectively. Amortization expense for the six months ended June 30, 2021 and 2020 was \$9,901,980 and \$10,127,515, respectively. No impairment charges have been recorded during for the six months June 30, 2021 and 2020.

4. Leases

The Company's leases are primarily comprised of real estate leases for the use of office space, with certain lease arrangements that contain equipment. The Company determines whether an arrangement contains a lease at inception. Lease assets and liabilities are recognized upon commencement of the lease based on the present value of the future minimum lease payments over the lease term. The lease term includes options to extend the lease when it is reasonably certain that the Company will exercise that option. Substantially all of the leases are long-term operating leases for facilities with fixed payment terms between 1.5 and 12.8 years.

The table below presents supplemental information related to operating leases:

| Six Months Ended June 30, 2021 | |
|--|-----------------|
| Operating cash flows for operating leases | \$ 1,938,629 |
| Noncash lease liabilities arising from obtaining operating leased assets during the period | \$ - |
| Weighted-average remaining lease term | 10.80 |
| Weighted-average discount rate | 13.59% |

The Company generally utilizes its incremental borrowing rate based on information available at the commencement of the lease in determining the present value of future payments since the implicit rate for most of the Company's leases is not readily determinable.

Variable lease expense includes rental increases that are not fixed, such as those based on amounts paid to the lessor based on cost or consumption, such as maintenance and utilities.

Operating lease costs recognized for the three months ended June 30, 2021 and 2020 were \$906,838 and \$1,062,181, respectively. Operating lease costs recognized for the six months ended June 30, 2021 and 2020 were \$1,815,303 and \$2,100,085, respectively.

Maturities of operating lease liabilities as of June 30, 2021 are summarized as follows:

| Years Ending December 31, | |
|--|------------------|
| 2021 (remaining six months of the year) | \$ 1,866,224 |
| 2022 | 3,525,158 |
| 2023 | 3,528,696 |
| 2024 | 3,526,406 |
| 2025 | 3,740,591 |
| Thereafter | 23,822,981 |
| Minimum lease payments | 40,010,056 |
| Less imputed interest | (19,559,730) |
| Present value of operating lease liabilities | \$ 20,450,326 |
| Current portion of operating lease liabilities | \$ 953,635 |
| Long-term portion of operating lease liabilities | 19,496,691 |
| Total operating lease liabilities | \$ 20,450,326 |

5. Line of Credit

FastPay Credit Facility – On February 27, 2020, the Company entered into a financing and security agreement with FPP Finance LLC ("FastPay"), pursuant to which FastPay extended a \$15,000,000 line of credit for working capital purposes secured by a first lien on all of the Company's cash and accounts receivable and a second lien on all other assets. Borrowings under the facility bear interest at the LIBOR Rate plus 8.50% and have a final maturity of February 6, 2022. The balance outstanding as of June 30, 2021 and December 31, 2020 was \$4,929,583 and \$7,178,791, respectively. As of the date these condensed consolidated financial statements were issued or were available to be issued the balance outstanding was approximately \$6,500,000.

6. Restricted Stock Liabilities

On December 15, 2020, the Company entered into an amendment for certain restricted stock awards and units that were previously issued to certain employees in connection with a previous merger. Pursuant to the amendment, the Company committed to repurchase 1,064,549 vested restricted stock awards as of December 31, 2020 at a price of \$4.00 per share in 24 equal monthly installments on the second business day of each calendar month beginning January 4, 2021, subject to certain conditions.

The following table presents the components of the restricted stock liabilities as of June 30, 2021 and December 31, 2020:

| | As of | | | | | |
|--|-------|--------------|------|----------------|--|--|
| | Ju | ine 30, 2021 | Dece | ember 31, 2020 | | |
| Restricted stock liabilities recorded upon modification of the restricted stock awards and | | | | | | |
| units (1,064,549 restricted stock to be purchased at \$4.00 per share) | \$ | 4,258,196 | \$ | 4,258,196 | | |
| Less imputed interest | | (457,462) | | (457,462) | | |
| Present value of restricted stock liabilities | | 3,800,734 | | 3,800,734 | | |
| Less payments (excluding imputed interest) | | (893,427) | | (177,425) | | |
| Restricted stock liabilities | \$ | 2,907,307 | \$ | 3,623,309 | | |
| Current portion of restricted stock liabilities | \$ | 1,879,506 | \$ | 1,627,499 | | |
| Long-term portion of restricted stock liabilities | | 1,027,801 | | 1,995,810 | | |
| Total restricted stock liabilities | \$ | 2,907,307 | \$ | 3,819,560 | | |

7. Fair Value Measurements

The Company estimates the fair value of financial instruments using available market information and valuation methodologies the Company believes to be appropriate for these purposes. Considerable judgment and a high degree of subjectivity are involved in developing these estimates and, accordingly, they are not necessarily indicative of amounts the Company would realize upon disposition.

The fair value hierarchy consists of three broad levels of inputs that may be used to measure fair value, which are described below:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices included within Level 1 that are either directly or indirectly observable; and
- Level 3 Assets or liabilities for which fair value is based on valuation models with significant unobservable pricing inputs and which result in the use of management estimates.

The Company accounts for certain warrants (as described under the heading *Common Stock Warrants* in Note 10) as derivative liabilities, which requires the Company to carry such amounts on its condensed consolidated balance sheets as a liability at fair value, as adjusted at each reporting period-end. The Company accounted for the embedded conversion features of the 12% senior convertible debentures (the "12% Convertible Debentures") as derivative liabilities, which required the Company to carry such amounts on its condensed consolidated balance sheets as a liability at fair value, as adjusted at each reporting period-end. As of December 31, 2020, there was no longer any principal or accrued but unpaid interest outstanding under the 12% Convertible Debentures since certain holders converted the debt into shares of the Company's common stock and certain holders were paid in cash.

These warrants and the embedded conversion features are classified as Level 3 within the fair-value hierarchy. Inputs to the valuation model include the Company's publicly quoted stock price, the stock volatility, the risk-free interest rate, the remaining life of the warrants, notes and debentures, the exercise price or conversion price, and the dividend rate. The Company uses the closing stock price of its common stock over an appropriate period of time to compute stock volatility.

Warrant Derivative Liabilities

The following table presents the assumptions used for the warrant derivative liabilities under the Black-Scholes option-pricing model:

| | | As of June | 2021 | As of December 31, 2020 | | | | | |
|---------------------------------------|----|------------|------|-------------------------|----|----------|----|----------|----------|
| | - | Strome | | | | Strome | | | B. Riley |
| | W | arrants | | Warrants | | Warrants | | Warrants | |
| Expected life | | 1.96 | | 4.30 | | 2.45 | | 4.79 | |
| Risk-free interest rate | | 0.25% | | 0.67% | | 0.13% | | 0.36% | |
| Volatility factor | | 147.10% | | 134.44% | | 150.55% | | 140.95% | |
| Dividend rate | | 0% | | 0% | | 0% | | 0% | |
| Transaction date closing market price | \$ | 0.78 | \$ | 0.78 | \$ | 0.60 | \$ | 0.60 | |
| Exercise price | \$ | 0.50 | \$ | 1.00 | \$ | 0.50 | \$ | 1.00 | |

The following table represents the carrying amounts and change in valuation for the Company's warrants accounted for as a derivative liability and classified within Level 3 of the fair-value hierarchy:

| | As of and for the Six Months Ended June 30, 2021 | | | | | As of an | the Six Month ne 30, 2020 | is En | ded |
|-------------------|---|----|----------------------|----|---------------------------------------|---|----------------------------------|-------|-------------------------------------|
| | Carry mount at ginning of Period | | hange in aluation | A | Carrying Amount at Id of Period | Carry Amount at eginning of Period | Change in Valuation | A | Carrying mount at d of Period |
| Strome Warrants | \$ 704,707 | \$ | 185,156 | \$ | 889,863 | \$ 1,036,687 | \$ (260,345) | \$ | 776,342 |
| B. Riley Warrants | 443,188 | | 119,787 | | 562,975 | 607,513 | (122,150) | | 485,363 |
| Total | \$ 1,147,895 | \$ | 304,943 | \$ | 1,452,838 | \$ 1,644,200 | \$ (382,495) | \$ | 1,261,705 |

For the three months ended June 30, 2021 and 2020, the change in valuation of warrant derivative liabilities recognized as other income on the condensed consolidated statement of operations, was \$360,093 and \$243,276, respectively. For the six months ended June 30, 2021 and 2020, the change in valuation of warrant derivative liabilities recognized as other income (expense) on the condensed consolidated statement of operations, as described in the above table, was (\$304,943) and \$382,495, respectively.

Embedded Derivative Liabilities

For the three months ended June 30, 2020, the change in valuation of embedded derivative liabilities recognized as other income on the condensed consolidated statements of operations was \$2,922,000. For the six months ended June 30, 2020, the change in valuation of embedded derivative liabilities recognized as other income on the condensed consolidated statements of operations was \$4,543,000.

8. Long-term Debt

12% Second Amended Senior Secured Notes

Below is a summary of the various amended and restated notes, as well as various amendments thereto, to the 12% senior secured note that was originally issued on June 10, 2019, for gross proceeds of \$20,000,000. The transactions leading up to the 12% second amended and restated note that is outstanding as of June 30, 2021 consisted of:

- Amended and restated note issued on June 14, 2019, where the Company received gross proceeds of \$48,000,000, together with the \$20,000,000 gross proceeds received on June 10, 2019 for total gross proceeds of \$68,000,000, due June 14, 2022;
- First amendment to the amended and restated note issued on August 27, 2019, where the Company received gross proceeds of \$3,000,000;
- Second amendment to the amended and restated note issued on February 27, 2020, where the Company issued a \$3,000,000 letter of credit to the Company's landlord for leased premises; and



- Second amended and restated note issued on March 24, 2020, where the Company was permitted to enter into a 15.0% delayed draw term note, in the aggregate principal amount of \$12,000,000.
- First amendment to second amended and restated note issued on March 24, 2020 was entered into on October 23, 2020 ("Amendment 1"), where the maturity date was changed to December 31, 2022, subject to certain acceleration conditions and interest payable on the notes on September 30, 2020, December 31, 2020, March 31, 2021, June 30, 2021, September 30, 2021, and December 31, 2021 will be payable in-kind in arrears on the last day of such fiscal quarter. Alternatively, at the option of the holder, such interest amounts originally could have been paid in shares of Series K convertible preferred stock (the "Series K Preferred Stock"); however, after December 18, 2020, the date the Series K Preferred Stock converted into shares of the Company's common stock, such interest amounts can be converted into shares of the Company's common stock based upon the conversion rate specified in the Certificate of Designation for the Series K Preferred Stock, subject to certain adjustments.
- Second amendment to the second amended and restated note issued March 24, 2020 was entered into on May 19, 2021 ("Amendment 2"), with BRF Finance Co., LLC, an affiliated entity of B. Riley Financial, Inc. ("B. Riley"), in its capacity as agent for the purchasers and as purchaser, pursuant to which: (i) the interest rate on the 12% Second Amended Senior Secured Notes decreased from a rate of 12% per annum to a rate of 10% per annum; and (ii) the Company agreed that within one (1) business day after receipt of cash proceeds from any issuance of equity interests, it will prepay the certain obligations in an amount equal to such cash proceeds, net of underwriting discounts and commissions; provided, that, this mandatory prepayment obligation does not apply to any proceeds that the Company received from shares of the Company's common stock issued pursuant to the securities purchase agreement (as further described below under the heading *Common Stock Private Placement* in Note 10) during the 90-day period commencing on May 20, 2021.

Collectively the amended and restated notes and amendments thereto and the second amended and restated notes and Amendment 1 and Amendment 2 thereto are referred to as the "12% Second Amended Senior Secured Notes," with all borrowings collateralized by substantially all assets of the Company.

Delayed Draw Term Note

On March 24, 2020, the Company entered into a 15% delayed draw term note (the "Delayed Draw Term Note") pursuant to the second amended and restated note purchase agreement, in the aggregate principal amount of \$12,000,000.

On March 24, 2020, the Company drew down \$6,913,865 under the Delayed Draw Term Note, and after payment of commitment and funding fees paid of \$793,109, and other of its legal fees and expenses that were incurred, the Company received net proceeds of \$6,000,000. The net proceeds were used for working capital and general corporate purposes. Additional borrowings under the Delayed Draw Term Note requested by the Company may be made at the option of the purchasers, subject to certain conditions. Up to \$8,000,000 in principal amount under the note was originally due on March 31, 2021. Interest on amounts outstanding under the note was payable in-kind in arrears on the last day of each fiscal quarter.

On October 23, 2020, pursuant to the terms of Amendment 1, the maturity date of the Delayed Draw Term Note was changed from March 31, 2021 to March 31, 2022. Amendment 1 also provided that the holder, could originally elect, in lieu of receipt of cash for payment of all or any portion of the interest due or cash payments up to a certain conversion portion of the Delayed Draw Term Note, to receive shares of Series K Preferred Stock; however, after December 18, 2020, the date the Series K Preferred Stock converted into shares of the Company's common stock, the holder may elect, in lieu of receipt of cash for such amounts, shares of the Company's common stock at the price the Company last sold shares of the Company's common stock.

On May 19, 2021, pursuant to Amendment 2, the interest rate on the Delayed Draw Term Note decreased from a rate of 15% per annum to a rate of 10% per annum.

Paycheck Protection Program Loan

On April 6, 2020, the Company entered into a note agreement with JPMorgan Chase Bank, N.A. ("JPMorgan Chase") under the recently enacted Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") administered by the U.S. Small Business Administration ("SBA") (the "Paycheck Protection Program Loan"). The Company received total proceeds of \$5,702,725 under the Paycheck Protection Program Loan. In accordance with the requirements of the CARES Act, the Company used proceeds from the Paycheck Protection Program Loan primarily for payroll costs. The Paycheck Protection Program Loan was scheduled to mature on April 6, 2022, with a 0.98% interest rate and is subject to the terms and conditions applicable to loans administered by the SBA under the CARES Act.

On June 22, 2021, the SBA authorized full forgiveness of \$5,702,725 under the Paycheck Protection Program Loan; thus the Company will not need to make any payments on the Paycheck Protection Program Loan that JPMorgan Chase facilitates as an SBA lender. JPMorgan Chase will apply the forgiveness amount the SBA authorized, plus all accrued interest, to the Company's Paycheck Protection Program Loan. The requirements under this program are established by the SBA. All requests for Paycheck Protection Program Loan forgiveness are subject to SBA eligibility. The Company recorded a gain upon debt extinguishment of \$5,716,697 (including accrued interest) pursuant to the forgiveness on the condensed consolidated statements of operations within other income (expense).

Further details as of the date these condensed consolidated financial statements were issued or were available to be issued are provided under the heading *Long-term Debt* in Note 14.

The following table summarizes the long-term debt:

| | A | As of June 30, 202 | 1 | As of December 31, 2020 | | | |
|---|--|--|-------------------|--|--|-------------------|--|
| | | Unamortized | | Unamortized | | | |
| | Principal Balance (including accrued interest) | Discount and Debt Issuance Costs | Carrying Value | Principal Balance (including accrued interest) | Discount and Debt Issuance Costs | Carrying Value | |
| 12% Second Amended Senior Secured Note, as | | | | | | | |
| amended, due on December 31, 2022 | \$59,743,851 | \$ (2,773,709) | \$56,970,142 | \$56,296,091 | \$ (3,739,690) | \$52,556,401 | |
| Delayed Draw Term Note, as amended, due on | | | | | | | |
| March 31, 2022 | 4,464,857 | (324,271) | 4,140,586 | 4,294,318 | (359,172) | 3,935,146 | |
| Paycheck Protection Program Loan, scheduled to mature April 6, 2022, however, fully forgiven on June 22, 2021 | | | | 5,702,725 | | 5,702,725 | |
| | - | - | - | | - | | |
| Total | \$64,208,708 | \$ (3,097,980) | \$61,110,728 | \$66,293,134 | \$ (4,098,862) | \$62,194,272 | |

9. Preferred Stock

On May 4, 2021, a special committee of the Board declared a dividend of one preferred stock purchase right to be paid to the stockholders of record at the close of business on May 14, 2021 for (i) each outstanding share of the Company's common stock and (ii) each share of the Company's common stock issuable upon conversion of each share of the Company's Series H convertible preferred stock (the "Series H Preferred Stock"). Each preferred stock purchase right entitles the registered holder to purchase, subject to a rights agreement, from the Company one one-thousandth of a share of the Company's newly created Series L Junior Participating Preferred Stock, par value \$0.01 per share (the "Series L Preferred Stock"), at a price of \$4.00, subject to certain adjustments. The Series L Preferred Stock will be entitled, when, as and if declared, to a preferential per share quarterly dividend payment equal to the greater of (i) \$1.00 per share or (ii) 1,000 times the aggregate per share amount of all cash dividends, and 1,000 times the aggregate per share amount (payable in kind) of all non-cash dividends or other distributions paid to the holders of the Company's common stock. The Series L Preferred Stock will be entitled to a vote of the stockholders of the Company. In the event of any merger, consolidation or other transaction in which shares of the Company's common stock.

10. Stockholders' Equity

Common Stock

The Company has the authority to issue 1,000,000,000 shares of common stock, \$0.01 par value per share.

Common Stock Private Placement

On May 20, 2021 and May 25, 2021, the Company entered into securities purchase agreements with several accredited investors, pursuant to which the Company sold an aggregate of 21,435,718 shares of its common stock, at a per share price of \$0.70 for aggregate gross proceeds of \$15,005,000 in a private placement. On June 2, 2021, the Company entered into a securities purchase agreement with an accredited investor, pursuant to which the Company sold an aggregate of 7,142,857 shares of its common stock, at a per share price of \$0.70 for gross proceeds of \$5,000,000 in a private placement that was in addition to the closings that occurred on May 20, 2021 and May 25, 2021. After payment of legal fees and expenses the investors of \$167,244, of which \$100,000 was paid in cash to B. Riley, the Company received net proceeds of \$19,837,757. The Company intends to use the proceeds for general corporate purposes.

Pursuant to the registration rights agreements entered into in connection with the securities purchase agreements, the Company agreed to register the shares of the Company's common stock issued in the private placements. The Company committed to file the registration statement on the earlier of: (i) in the event the Company does not obtain a waiver from the holders of the shares of the Company's common stock that were issued upon the conversion of the Series K Preferred Stock (the "Waiver"), within ten (10) calendar days following the date the Company's registration statement(s) on Form S-1, registering for resale shares of the Company's common stock that were issued in connection with offerings prior to the date of the registration rights agreement (the "Prior Registration Statements"), is declared effective by the SEC; and (ii) in the event the Company does obtain the Waiver, the earliest practicable date on which the Company is permitted by the SEC guidance to file the initial registration statement following the filing of the Prior Registration Statements (the "Filing Date"). The Company also committed to cause the registration statement to become effective by no later than 90 days after the Filing Date (or, in the event of a full review by the staff of the SEC, 120 days following the Filing Date). The registration rights agreement provides for Registration Rights Damages upon the occurrence of certain events up to a maximum amount of 6% of the aggregate amount invested pursuant to the securities purchase agreements.

The securities purchase agreements included a provision that requires the Company to maintain its periodic filings with the SEC in order to satisfy the public information requirements under Rule 144(c) of the Securities Act. If the Company fails for any reason to satisfy the current public information requirement at any time during the period commencing from the twelve (12) month anniversary of the date the Company becomes current in its filing obligations and ending at such time that all of the common stock may be sold without the requirement for the Company to be in compliance with Rule 144(c)(1) and otherwise without restriction or limitation pursuant to Rule 144, if the Company (i) shall fail for any reason to satisfy the current public information requirement under Rule 144(c) or (ii) has ever been an issuer described in Rule 144(i)(1)(i) or becomes an issuer in the future, and the Company shall fail to satisfy any condition set forth in Rule 144(i)(2) (a "Public Information Failure") then, in addition to such purchaser's other available remedies, the Company shall pay to a purchaser, in cash, as partial liquidated damages and not as a penalty, an amount in cash equal to one percent (1.0%) of the aggregate subscription amount of the purchaser's shares then held by the purchaser on the day of a Public Information Failure and on every thirtieth (30th) day (pro-rated for periods totaling less than thirty days) thereafter until the earlier of (a) the date such Public Information Failure bardses to Rule 144. Public Information Failure Damages shall be paid on the earlier of (i) the last day of the calendar month during which such Public Information Failure Damages is cured. In the event the Company fails to make Public Information Failure Damages is cured. In the event the Company fails to make Public Information Failure Damages is a timely manner, such Public Information Failure Damages shall be ar interest at the rate of 1.0% per month (prorated for partial months) until paid in full.

Common Stock Warrants

The Company issued warrants to purchase shares of the Company's common stock to MDB Capital Group, LLC (the "MDB Warrants"), L2 Capital, LLC (the "L2 Warrants"), Strome Mezzanine Fund LP (the "Strome Warrants"), and B. Riley Financial, Inc. (the "B. Riley Warrants") in connection with various financing transactions (collectively, the "Financing Warrants").

The Financing Warrants outstanding and exercisable as of June 30, 2021 are summarized as follows:

| | | | | Outsta | nding | |
|-----------------------------------|-------------------|------|--------------------|--|---|----------------------------------|
| | Exercise Price | | Expiration Date | Classified as Derivative Liabilities (Shares) | Classified within Stockholders' Equity (Shares) | Total Exercisable (Shares) |
| MDB Warrants | \$ | 0.20 | November 4, 2021 | | 327,490 | 327,490 |
| Strome Warrants | | 0.50 | June 15, 2023 | 1,500,000 | - | 1,500,000 |
| B. Riley Warrants | | 1.00 | October 18, 2025 | 875,000 | - | 875,000 |
| MDB Warrants | | 1.15 | October 19, 2022 | - | 119,565 | 119,565 |
| MDB Warrants | | 2.50 | October 19, 2022 | | 60,000 | 60,000 |
| Total outstanding and exercisable | | | | 2,375,000 | 507,055 | 2,882,055 |

The intrinsic value of exercisable but unexercised in-the-money stock warrants as of June 30, 2021 was \$609,944, based on a fair market value of the Company's common stock of \$0.78 per share on June 30, 2021.

11. Compensation Plans

The Company provides stock-based compensation in the form of (a) stock awards to employees and directors, comprised of restricted stock awards and restricted stock units (collectively referred to as the "Restricted Stock Awards"), (b) stock option grants to employees, directors and consultants (referred to as the "Common Stock Awards") (c) stock option awards, restricted stock awards, unrestricted stock awards, and stock appreciation rights to employees, directors and consultants (collectively the "Common Equity Awards"), (d) stock option awards outside of the 2016 Stock Incentive Plan and 2019 Equity Incentive Plan to certain officers, directors and employees (referred to as the "Outside Options"), (e) common stock warrants to the Company's publisher partners (referred to as the "Publisher Partner Warrants"), and (f) common stock warrants to ABG-SI, LLC (referred to as the "ABG Warrants").

Stock-based compensation and equity-based expense charged to operations or capitalized during the three months ended June 30, 2021 and 2020 are summarized as follows:

| | Restricted Stock Awards | Common Stock Awards | Common Equity Awards | Outside Options | Publisher Partner Warrants | ABG Warrants | Totals |
|---|-------------------------------|---------------------------|----------------------------|--------------------|----------------------------------|-----------------|-------------|
| During the Three Months Ended June 30, 2021 | | | | | | | |
| Cost of revenue | \$ 24,570 | \$ 19,202 | \$1,708,404 | \$ 1,455 | \$- | \$- | \$1,753,631 |
| Selling and marketing | - | 4,891 | 1,507,535 | 74,372 | - | - | 1,586,798 |
| General and administrative | 141,897 | 101,939 | 4,135,866 | - | - | 396,251 | 4,775,953 |
| Total costs charged to operations | 166,467 | 126,032 | 7,351,805 | 75,827 | - | 396,251 | 8,116,382 |
| Capitalized platform development | 4,125 | 2,351 | 540,917 | 2,164 | - | - | 549,557 |
| Total stock-based compensation | \$ 170,592 | \$128,383 | \$7,892,722 | \$ 77,991 | \$- | \$ 396,251 | \$8,665,939 |
| During the Three Months Ended June 30, 2020 | | | | | | | |
| Cost of revenue | \$ 35,750 | \$ 27,970 | \$1,073,674 | \$ 1,967 | \$ 27,623 | \$- | \$1,166,984 |
| Selling and marketing | 298,187 | 23,783 | 701,925 | 43,489 | - | - | 1,067,384 |
| General and administrative | 135,332 | 138,156 | 819,916 | 95,394 | - | 360,289 | 1,549,087 |
| Total costs charged to operations | 469,269 | 189,909 | 2,595,515 | 140,850 | 27,623 | 360,289 | 3,783,455 |
| Capitalized platform development | 75,709 | 80,608 | 341,642 | 1,652 | - | - | 499,611 |
| Total stock-based compensation | \$ 544,978 | 270,517 | \$2,937,157 | \$142,502 | \$ 27,623 | \$ 360,289 | \$4,283,066 |
| | | 24 | | | | | |

| | Restricted Stock Awards | Common Stock Awards | Common Equity Awards | Outside Options | Publisher Partner Warrants | ABG Warrants | Totals |
|---|-------------------------------|---------------------------|----------------------------|--------------------|----------------------------------|-----------------|--------------|
| During the Six Months Ended June 30, 2021 | | | | | | | |
| Cost of revenue | \$ 49,030 | \$146,265 | \$ 2,998,778 | \$ 3,496 | \$- | \$- | \$ 3,197,569 |
| Selling and marketing | - | 9,929 | 2,479,048 | 149,178 | - | - | 2,638,155 |
| General and administrative | 145,342 | 219,266 | 6,262,481 | - | - | 752,581 | 7,379,670 |
| Total costs charged to operations | 194,372 | 375,460 | 11,740,307 | 152,674 | - | 752,581 | 13,215,394 |
| Capitalized platform development | 8,948 | 5,071 | 840,951 | 3,782 | - | - | 858,752 |
| Total stock-based compensation | \$ 203,320 | \$380,531 | \$12,581,258 | \$156,456 | \$- | \$ 752,581 | \$14,074,146 |
| | | | | | | | |
| During the Six Months Ended June 30, 2020 | | | | | | | |
| Cost of revenue | \$ 73,326 | \$ 97,766 | \$ 2,083,266 | \$ 3,173 | \$ 35,662 | \$- | \$ 2,293,193 |
| Selling and marketing | 597,402 | 59,511 | 1,380,204 | 98,867 | - | - | 2,135,984 |
| General and administrative | 158,252 | 309,828 | 1,575,163 | 150,577 | - | 720,578 | 2,914,398 |
| Total costs charged to operations | 828,980 | 467,105 | 5,038,633 | 252,617 | 35,662 | 720,578 | 7,343,575 |
| Capitalized platform development | 145,992 | 121,765 | 597,643 | 4,263 | - | - | 869,663 |
| Total stock-based compensation | \$ 974,972 | 588,870 | \$ 5,636,276 | \$256,880 | \$ 35,662 | \$ 720,578 | \$ 8,213,238 |

Unrecognized compensation expense and expected weighted-average period to be recognized related to the stock-based compensation awards and equitybased awards as of June 30, 2021 was as follows:

| | Restricted Stock | Common Stock | Common Equity | Publisher Outside Partner ABG | | | |
|--|---------------------|-----------------|------------------|----------------------------------|----------|-------------|--------------|
| | Awards | Awards | Awards | Options | Warrants | Warrants | Totals |
| Unrecognized compensation expense | \$3,178,298 | \$ 98,636 | \$62,311,494 | \$214,592 | \$- | \$3,076,571 | \$68,879,591 |
| Expected weighted-average period expected to | | | | | | | |
| be recognized (in years) | 1.93 | 0.19 | 2.30 | 0.69 | - | 1.88 | 2.25 |

Pursuant to an amendment with ABG-SI, LLC on June 4, 2021, the exercise price of 10,994,922 ABG Warrants to acquire shares of the Company's common stock was changed to \$0.42 per share from \$0.84 per share in exchange for additional benefits under the Sports Illustrated licensing agreement.

Further details as of the date these condensed consolidated financial statements were issued or were available to be issued are provided under the heading *Compensation Plans* in Note 14.

12. Revenue Recognition

Disaggregation of Revenue

The following table provides information about disaggregated revenue by product line, geographical market and timing of revenue recognition:

| | Three Months Ended June 30, | | | | | Six Months Ended June 30, | | | |
|-----------------------------------|--------------------------------|------------|----|------------|------|------------------------------|----|------------|--|
| | 2021 2020 | | | | 2021 | 2020 | | | |
| Revenue by product line: | | | | | | | | | |
| Advertising | \$ | 13,548,069 | \$ | 7,541,616 | \$ | 24,622,494 | \$ | 19,379,600 | |
| Digital subscriptions | | 7,690,111 | | 6,089,450 | | 14,774,592 | | 11,626,697 | |
| Magazine circulation | | 12,642,018 | | 8,629,166 | | 27,352,041 | | 21,166,698 | |
| Other | | 866,314 | | 830,708 | | 1,612,866 | | 1,330,798 | |
| Total | \$ | 34,746,512 | \$ | 23,090,940 | \$ | 68,361,993 | \$ | 53,503,793 | |
| Revenue by geographical market: | | | | | | | | | |
| United States | \$ | 33,360,160 | \$ | 22,049,636 | \$ | 65,934,337 | \$ | 51,331,766 | |
| Other | | 1,386,352 | | 1,041,304 | | 2,427,656 | | 2,172,027 | |
| Total | \$ | 34,746,512 | \$ | 23,090,940 | \$ | 68,361,993 | \$ | 53,503,793 | |
| Revenue by timing of recognition: | | | | | _ | | | | |
| At point in time | \$ | 27,056,401 | \$ | 17,001,490 | \$ | 53,587,401 | \$ | 41,877,096 | |
| Over time | | 7,690,111 | | 6,089,450 | | 14,774,592 | | 11,626,697 | |
| Total | \$ | 34,746,512 | \$ | 23,090,940 | \$ | 68,361,993 | \$ | 53,503,793 | |

Contract Balances

The timing of the Company's performance under its various contracts often differs from the timing of the customer's payment, which results in the recognition of a contract asset or a contract liability. A contract asset is recognized when a good or service is transferred to a customer and the Company does not have the contractual right to bill for the related performance obligations. A contract liability is recognized when consideration is received from the customer prior to the transfer of goods or services.

The following table provides information about contract balances:

| | | As of | | | | | |
|---|----|-------------|----|-------------------|--|--|--|
| | Ju | ne 30, 2021 | | December 31, 2020 | | | |
| Unearned revenue (short-term contract liabilities): | | | | | | | |
| Digital subscriptions | \$ | 19,358,809 | \$ | 15,039,331 | | | |
| Magazine circulation | | 52,539,366 | | 46,586,345 | | | |
| | \$ | 71,898,175 | \$ | 61,625,676 | | | |
| Unearned revenue (long-term contract liabilities): | | | | | | | |
| Digital subscriptions | \$ | 685,039 | \$ | 593,136 | | | |
| Magazine circulation | | 27,297,916 | | 22,712,961 | | | |
| Other | | 177,500 | | 192,500 | | | |
| | \$ | 28,160,455 | \$ | 23,498,597 | | | |

Unearned Revenue – Unearned revenue, also referred to as contract liabilities, include payments received in advance of performance under the contracts and are recognized as revenue over time. The Company records contract liabilities as unearned revenue on the consolidated balance sheets. Digital subscription and magazine circulation revenue of \$35,652,466 was recognized during the six months ended June 30, 2021 from unearned revenue at the beginning of the year.

During January and February of 2020, the Company modified certain digital and magazine subscription contracts that prospectively changed the frequency of the related issues required to be delivered on a yearly basis. The Company determined that the remaining digital content and magazines to be delivered are distinct from the digital content or magazines already provided under the original contract. As a result, the Company in effect established a new contract that included only the remaining digital content or magazines. Accordingly, the Company allocated the remaining performance obligations in the contracts as consideration from the original contract that has not yet been recognized as revenue.

13. Commitments and Contingencies

Revenue Guarantees

On a select basis, the Company has provided revenue share guarantees to certain independent publishers that transition their publishing operations from another platform to theMaven.net or maven.io. These arrangements generally guarantee the publisher a monthly amount of income for a period of 12 to 24 months from inception of the publisher contract that is the greater of (a) a fixed monthly minimum, or (b) the calculated earned revenue share. For the three months ended June 30, 2021 and 2020, the Company recognized publisher partner guarantees of \$1,803,597 and \$2,628,477, respectively. For the six months ended June 30, 2021 and 2020, the Company recognized publisher partner guarantees of \$3,566,954 and \$5,002,564, respectively.

Claims and Litigation

From time to time, the Company may be subject to claims and litigation arising in the ordinary course of business. The Company is not currently a party to any pending or threatened legal proceedings that it believes would reasonably be expected to have a material adverse effect on the Company's business, financial condition, results of operations or cash flows.

Liquidated Damages

The following table summarizes the contingent obligations with respect to the liquidated damages as of the date these condensed consolidated financial statements were issued or were available to be issued:

| | Registration Rights Damages | Public Information Failure Damages | Accrued Interest | Balance |
|----------------------------|--------------------------------|--|------------------|-----------------|
| Series H Preferred Stock | \$ - | \$ 5,236 | \$ 93,575 | \$ 98,811 |
| 12% Convertible Debentures | - | - | 36,320 | 36,320 |
| Series I Preferred Stock | - | - | 111,184 | 111,184 |
| Series J Preferred Stock | 240,000 | 240,000 | 108,059 | 588,059 |
| Series K Preferred Stock | - | 661,680 | 11,221 | 672,901 |
| Total | \$ 240,000 | \$ 906,916 | \$ 360,359 | \$ 1,507,275 |

14. Subsequent Events

The Company performed an evaluation of subsequent events through the date of filing of these condensed consolidated financial statements with the SEC. Other than the below described subsequent events, there were no material subsequent events which affected, or could affect, the amounts or disclosures on the condensed consolidated financial statements.

Compensation Plans

From July 2021 through the date these condensed consolidated financial statements were issued or were available to be issued, the Company granted common stock options exercisable for a totaling of 693,888 shares of its common stock, all of which remain outstanding.

Long-term Debt

12% Second Amended Senior Secured Notes – The balance outstanding under the 12% Second Amended Senior Secured Notes as of the date these condensed consolidated financial statements were issued or were available to be issued was approximately \$60.1 million, which included outstanding principal of approximately \$48.8 million, payment of in-kind interest of approximately \$10.8 million that the Company was permitted to add to the aggregate outstanding principal balance, and unpaid accrued interest of approximately \$0.5 million.

Delayed Draw Term Note – The balance outstanding under the Delayed Draw Term Note as of the date these condensed consolidated financial statements were issued or were available to be issued was approximately \$4.6 million, which included outstanding principal of approximately \$3.6 million, and payment of in-kind interest of approximately \$1.0 million that the Company was permitted to add to the aggregate outstanding principal balance.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations for the three and six months ended June 30, 2021 and 2020 should be read together with our unaudited condensed consolidated financial statements and related notes included elsewhere in this Quarterly Report and in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2020 included in the Company's Annual Report on Form 10-K filed with the SEC on August 16, 2021. The following discussion contains "forward-looking statements" that reflect our future plans, estimates, beliefs and expected performance. Our actual results may differ materially from those currently anticipated and expressed in such forward-looking statements as a result of a number of factors, including those set forth above. We caution that assumptions, expectations, projections, intentions or beliefs about future events may, and often do, vary from actual results and the differences can be material. Please see "Forward-Looking Statements."

Overview

We operate a best-in-class technology platform empowering premium publishers who impact, inform, educate and entertain. We operate a significant portion of the media businesses for Sports Illustrated ("Sports Illustrated"), own and operate TheStreet, Inc. (the "TheStreet"), and power more than 250 independent brands. The Maven technology platform (the "Maven Platform") provides digital publishing, distribution, and monetization capabilities for the Sports Illustrated and TheStreet businesses as well as a coalition of independent, professionally managed, online media publishers (each a "Publisher Partner"). Each Publisher Partner joins the media-coalition by invitation-only and is drawn from premium media brands and independent publishing businesses. Publisher Partners publish content and oversee an online community for their respective sites, leveraging our proprietary technology platform to engage the collective audiences within a single network. Generally, Publisher Partners are independently owned, strategic partners who receive a share of revenue from the interaction with their content. When they join, we believe Publisher Partners will benefit from the proprietary technology of the Maven Platform, techniques and relationships. Advertising revenue may improve due to the scale we have achieved by combining all Publisher Partners onto a single platform and a large and experienced sales organization. They may also benefit from our membership marketing and management systems, which we believe will enhance their revenue. Additionally, we believe the lead brand within each vertical creates a halo benefit for all Publisher Partners in the vertical while each of them adds to the breadth and quality of content. While they benefit from these critical performance improvements they also may save substantially in costs of technology, infrastructure, advertising sales, and member marketing and management.

Our growth strategy is to continue to expand by adding new premium publishers with high quality brands and content either as independent Publisher Partners or by acquiring publishers as owned and operated entities. By adding premium content brands, we will further expand the scale of the Maven Platform, improve monetization effectiveness in both advertising and subscription revenues, and enhance the attractiveness to consumers and advertisers.

Liquidity and Capital Resources

As of June 30, 2021, our principal sources of liquidity consisted of cash of approximately \$6.7 million. Further details are discussed below in the section entitled "Future Liquidity."

We continued to be focused on growing our existing operations and seeking accretive and complementary strategic acquisitions as part of our growth strategy. We believed, that with additional sources of liquidity and the ability to raise additional capital or incur additional indebtedness to supplement our then internal projections, we would be able to execute our growth plan and finance our working capital requirements.

We have financed our working capital requirements since inception through issuances of equity securities and various debt financings. Our working capital deficit as of June 30, 2021 and December 31, 2020 was as follows:

| | | As of | | | | |
|-------------------------|---------------|-------|-------------------|--|--|--|
| | June 30, 2021 | | December 31, 2020 | | | |
| Current assets | \$ 82,402,36 | 4 \$ | 73,846,465 | | | |
| Current liabilities | (120,917,29 | 7) | (107,562,825) | | | |
| Working capital deficit | (38,514,93 | 3) | (33,716,360) | | | |
| | | | | | | |

As of June 30, 2021, we had a working capital deficit of approximately \$38.5 million, as compared to approximately \$33.7 million as of December 31, 2020, consisting of approximately \$82.4 million in total current assets and approximately \$120.9 million in total current liabilities. Included in current assets as of June 30, 2021 was approximately \$0.5 million of restricted cash. Also included in our working capital deficit are non-cash current liabilities, consisting of approximately \$1.5 million of warrant derivative liabilities, leaving a working capital deficit that requires cash payments of approximately \$37.6 million.

Our cash flows during the six months ended June 30, 2021 and 2020 consisted of the following:

| | Six Months Ended June 30, | | | | | |
|---|-------------------------------|----|--------------|--|--|--|
| | 2021 | | 2020 | | | |
| Net cash used in operating activities | \$ (9,931,736) | \$ | (17,420,685) | | | |
| Net cash used in investing activities | (9,210,699) | | (3,441,593) | | | |
| Net cash provided by financing activities | 16,831,427 | | 14,664,786 | | | |
| Net decrease in cash, cash equivalents, and restricted cash | \$ (2,311,008) | \$ | (6,197,492) | | | |
| Cash, cash equivalents, and restricted cash, end of period | \$ 7,223,673 | \$ | 3,275,598 | | | |

For the six months ended June 30, 2021, net cash used in operating activities was approximately \$9.9 million, consisting primarily of: approximately \$74.6 million of cash received from customers (including payments received in advance of performance obligations); less (i) approximately \$84.3 million of cash paid (a) to employees, Publisher Partners, expert contributors, suppliers, and vendors, and (b) for revenue share arrangements and professional services; and (ii) approximately \$0.3 million of cash paid for interest; as compared to the six months ended June 30, 2020, where net cash used in operating activities was approximately \$17.4 million, consisting primarily of: approximately \$56.3 million of cash received from customers (including payments received in advance of performance obligations); less (y) approximately \$73.4 million of cash paid (a) to employees, Publisher Partners, suppliers, and vendors, and (b) for revenue share arrangements, advance of royalty fees and professional services; and (z) approximately \$0.3 million of cash paid for interest.

For the six months ended June 30, 2021, net cash used in investing activities was approximately \$9.2 million, consisting primarily of: (i) approximately \$7.1 million used to acquire a business; (ii) approximately \$0.2 million for property and equipment; and (iii) approximately \$2.0 million for capitalized costs for our Maven Platform; as compared to the six months ended June 30, 2020, where net cash used in investing activities was approximately \$3.4 million consisting primarily of: (x) approximately \$0.3 million used for the acquisition of a business; (y) approximately \$1.1 million for property and equipment; and (z) approximately \$2.1 million for capitalized costs for our Maven Platform.

For the six months ended June 30, 2021, net cash used by financing activities was approximately \$16.8 million, consisting primarily of: (i) approximately \$19.8 million in net proceeds from the private placement issuance of common stock; less (ii) approximately \$2.2 million from repayment under our line of credit; and (iii) approximately \$0.7 million in payments of restricted stock liabilities; as compared to the three months ended June 30, 2020, where net cash provided by financing activities was approximately \$14.7 million, consisting primarily of: (x) approximately \$11.7 million in net proceeds from the Delayed Draw Term Note; (y) approximately \$3.2 million from borrowing under our line of credit; and less (z) approximately \$0.3 million in payments for tax withholdings on the net settlement of share awards.

Future Liquidity

From July 1, 2021 to the issuance date of our accompanying condensed consolidated financial statements for the six months ended June 30, 2021, we continued to incur operating losses and negative cash flow from operating and investing activities. Our cash balance as of the date our accompanying condensed consolidated financial statements for the six months ended June 30, 2021 were issued or were available to be issued was approximately \$6.8 million.



Results of Operations

Three Months Ended June 30, 2021 and 2020

| | | Three Months I | Ended | l June 30, | | 2021 versus 2020 | | | |
|---|----|----------------|-------|--------------|----|------------------|----------|--|--|
| | | 2021 | | 2020 | | \$ Change | % Change | | |
| Revenue | \$ | 34,746,512 | \$ | 23,090,940 | \$ | 11,655,572 | 50.5% | | |
| Cost of revenue | | 23,595,819 | | 24,874,179 | | (1,278,360) | -5.1% | | |
| Gross profit | | 11,150,693 | | (1,783,239) | | 12,933,932 | -725.3% | | |
| Operating expenses | | | | | | | | | |
| Selling and marketing | | 14,881,455 | | 8,409,343 | | 6,472,112 | 77.0% | | |
| General and administrative | | 15,567,647 | | 7,270,511 | | 8,297,136 | 114.1% | | |
| Depreciation and amortization | | 3,963,332 | | 4,127,126 | | (163,794) | -4.0% | | |
| Total operating expenses | | 34,412,434 | | 19,806,980 | | 14,605,454 | 73.7% | | |
| Loss from operations | | (23,261,741) | | (21,590,219) | | (1,671,522) | 7.7% | | |
| Total other (expense) | | 2,605,183 | | (1,571,110) | | 4,176,293 | -265.8% | | |
| Loss before income taxes | _ | (20,656,558) | _ | (23,161,329) | | 2,504,771 | -10.8% | | |
| Income taxes | | - | | - | | - | 0.0% | | |
| Net loss | \$ | (20,656,558) | \$ | (23,161,329) | \$ | 2,504,771 | -10.8% | | |
| Basic and diluted net loss per common stock | \$ | (0.09) | \$ | (0.59) | \$ | 0.50 | -84.7% | | |
| Weighted average number of common stock outstanding – basic and diluted | | 242,283,035 | - | 39,217,524 | | 202,813,405 | 517.1% | | |
| | | ,_ 30,000 | | ,_1,,0 | _ | ,0,.00 | | | |

For the three months ended June 30, 2021, the total net loss was approximately \$20.7 million. The total net loss decreased by approximately \$2.5 million as compared to the three months ended June 30, 2020, which had a net loss of approximately \$23.2 million. The primary reasons for the decrease in the total net loss is that despite the increase in our revenues, we incurred increased operating expenses as our operations continued to expand during the three months ended June 30, 2021. The basic and diluted net loss per common share for the three months ended June 30, 2020, primarily because of our net loss per common share decreased along with the increase of the daily weighted average shares outstanding to 242,283,035 shares from 39,217,524 shares.

Our growth strategy is principally focused on adding new publisher partners to our Maven Platform. In addition, if the right opportunity exists, we would consider also acquiring related online media, publishing and technology businesses by merger or acquisition transactions. This combined growth strategy expanded the scale of unique users interacting on our Maven Platform with increased revenues during the three months ended June 30, 2021. We expect revenues increases in subsequent periods will come from organic growth in operations, addition of more publisher partners, and mergers and acquisitions.

Revenue

The following table sets forth revenue, cost of revenue, and gross profit:

| | | Three Months E | 2021 versus 2020 | | | | |
|-----------------|---------------------|----------------------|------------------|---------------|----------------|---------------|----------|
| | 2021 | | | 202 | 20 | Change | % Change |
| | (percentage ref | lect cost of revenue | as a | percentage of | total revenue) | | |
| Revenue | \$ 34,746,512 | 100.0% | \$ | 23,090,940 | 100.0% | \$ 11,655,572 | 50.5% |
| Cost of revenue | 23,595,819 | 67.9% | | 24,874,179 | 107.7% | (1,278,360) | -5.1% |
| Gross profit | \$ 11,150,693 | 32.1% | \$ | (1,783,239) | -7.7% | \$ 12,933,932 | -725.3% |

For the three months ended June 30, 2021 we had revenue of approximately \$34.7 million, as compared to revenue of approximately \$23.1 million for the three months ended June 30, 2020.

The following table sets forth revenue by product line and the corresponding percent of total revenue:

| | | Three Months Er | 2021 versus 2020 | | | | | | | | |
|---|---------------|-----------------|------------------|--------|---------------|----------|--|--|--|--|--|
| | 2021 | | 2020 | | Change | % Change | | | | | |
| (percentages reflect product line as a percentage of total revenue) | | | | | | | | | | | |
| Advertising | \$ 13,548,069 | 39.0% | \$ 7,541,616 | 32.7% | \$ 6,006,453 | 26.0% | | | | | |
| Digital subscriptions | 7,690,111 | 22.1% | 6,089,450 | 26.4% | 1,600,661 | 6.9% | | | | | |
| Magazine circulation | 12,642,018 | 36.4% | 8,629,166 | 37.4% | 4,012,852 | 17.4% | | | | | |
| Other | 866,314 | 2.5% | 830,708 | 3.6% | 35,606 | 0.2% | | | | | |
| Total revenue | \$ 34,746,512 | 100.0% | \$ 23,090,940 | 100.0% | \$ 11,655,572 | 50.5% | | | | | |

For the three months ended June 30, 2021, the primary sources of revenue were as follows: (i) advertising of approximately \$13.5 million; (ii) digital subscriptions of approximately \$7.7 million; (iii) magazine circulation of approximately \$12.6 million; and (iv) approximately \$0.9 million from other revenue. Our advertising revenue increased by approximately \$6.0 million, due to additional revenue of approximately \$3.1 million generated as a result of the Sports Illustrated media business, approximately \$1.0 million generated as a result of The Spun, which was acquired during the second quarter of 2021 and approximately \$2.2 million in revenue generated from our legacy business. Our digital subscriptions increased by approximately \$1.6 million due to additional revenue of approximately \$1.9 million generated as a result of TheStreet, offset by an approximately \$0.4 million decrease in revenue from the Sports Illustrated media business. Our magazine circulation contributed approximately \$4.0 million as a result of the Sports Illustrated media business.

Cost of Revenue

For the three months ended June 30, 2021 and 2020, we recognized cost of revenue of approximately \$23.6 million and approximately \$24.9 million, respectively. The decrease of approximately \$1.3 million in cost of revenue during the three months ended June 30, 2021 is primarily from: (i) our Publisher Partner guarantees and revenue share payments of approximately \$0.7 million; less (y) printing, distribution, and fulfillment costs of approximately \$0.8 million, and (z) payroll, stock-based compensation, and related expenses for customer support, technology maintenance, and occupancy costs of related personnel of approximately \$1.0 million.

For both the three months ended June 30, 2021 and 2020, we capitalized costs related to our Maven Platform of approximately \$1.7 million in each period. For the three months ended June 30, 2021, the capitalization of our Maven Platform consisted of: (i) approximately \$1.1 million in payroll and related expenses, including taxes and benefits; (ii) approximately \$0.5 million in stock-based compensation for related personnel, and (iii) amortization of approximately \$2.2 million.



Operating Expenses

The following table sets forth operating expenses and the corresponding percentage of total revenue:

| | Three Months Ended June 30, | | | | | | 2021 versus 2020 | | |
|-------------------------------|-----------------------------|-------------------|--------|-------------------|------------|----|------------------|----------|--|
| | 2021 | | | 2020 | | | Change | % Change | |
| | (percentages | s reflect expense | as a p | ercentage of tota | l revenue) | | | | |
| Selling and marketing | \$ 14,881,455 | 42.8 | % \$ | 8,409,343 | 36.4% | \$ | 6,472,112 | 32.7% | |
| General and administrative | 15,567,647 | 44.8 | 6 | 7,270,511 | 31.5% | | 8,297,136 | 41.9% | |
| Depreciation and amortization | 3,963,332 | 11.4 | % | 4,127,126 | 17.9% | | (163,794) | -0.8% | |
| Total operating expenses | \$ 34,412,434 | | \$ | 19,806,980 | | \$ | 14,605,454 | 73.7% | |

<u>Selling and Marketing</u>. For the three months ended June 30, 2021, we incurred selling and marketing costs of approximately \$14.9 million, as compared to approximately \$8.4 million for the three months ended June 30, 2020. The increase in selling and marketing costs of approximately \$6.5 million is primarily from circulation costs of approximately \$6.2 million; advertising costs of approximately \$0.9 million; professional and marketing service costs of approximately \$0.3 million; less (i) payroll of selling and marketing account management support teams, along with the related benefits and stock-based compensation of approximately \$0.5 million; and (ii) other selling and marketing related costs of approximately \$0.4 million.

<u>General and Administrative</u>. For the three months ended June 30, 2021, we incurred general and administrative costs of approximately \$15.6 million from payroll and related expenses, professional services, occupancy costs, stock-based compensation of related personnel, depreciation and amortization, and other corporate expense, as compared to approximately \$7.3 million for the three months ended June 30, 2020. The increase in general and administrative expenses of approximately \$8.3 million is primarily from an increase in our payroll, along with the related benefits and stock-compensation of approximately \$7.3 million; professional services, including accounting, legal and insurance of approximately \$0.7 million; and other general corporate expenses of approximately \$0.2 million.

Other (Expenses) Income

The following table sets forth other (expense) income:

| | | | 2021 vers | sus 2020 | | | | |
|---------------------------------|-----|------------------|---------------------|----------|------------------|-------------------|-----------------|----------|
| | | 2021 | | | 202 | 20 | Change | % Change |
| | (pe | ercentages refle | ct other expense (i | ncon | ne) as a percent | age of the total) | | |
| Change in valuation of warrant | | | | | | | | |
| derivative liabilities | \$ | 360,093 | 13.8% | \$ | 243,276 | -15.5% | \$ 116,817 | -7.4% |
| Change in valuation of embedded | | | | | | | | |
| derivative liabilities | | - | 0.0% | | 2,922,000 | -186.0% | (2,922,000) | 186.0% |
| Interest expense | | (2,362,709) | -90.7% | | (4,116,407) | 262.0% | 1,753,698 | -111.6% |
| Interest income | | 471 | 0.0% | | 1,640 | -0.1% | (1,169) | 0.1% |
| Liquidated damages | | (1,109,369) | -42.6% | | (621,619) | 39.6% | (487,750) | 31.0% |
| Other income | | 5,716,697 | 219.4% | | - | 0.0% | 5,716,697 | -363.9% |
| Total other (expense) | \$ | 2,605,183 | 100.0% | \$ | (1,571,110) | 100.0% | \$ 4,176,293 | -265.8% |

<u>Change in Valuation of Warrant Derivative Liabilities</u>. The change in valuation of warrant derivative liabilities for the three months ended June 30, 2021 was the result of the decrease in the fair value of the warrant derivative liabilities as of June 30, 2021, as compared to the change in the valuation for the three months ended June 30, 2020 where the change was from an increase in the fair value of the warrant derivative liabilities as of June 30, 2021.

<u>Change in Valuation of Embedded Derivative Liabilities</u>. The approximately \$2.9 million decrease in embedded derivative liabilities for the three months ended June 30, 2021 was the result of having no embedded derivative liabilities as of June 30, 2021, as compared to a valuation of approximately \$2.9 million for the three months ended June 30, 2020.

<u>Interest Expense</u>. We incurred interest expense of approximately \$2.4 million for the three months ended June 30, 2021, as compared to approximately \$4.1 million for the three months ended June 30, 2020. The decrease in interest expense of approximately \$1.8 million is primarily from an approximately \$1.3 million decrease from the amortization of debt discount on notes payable; approximately \$0.6 million decrease of accrued interest; and an increase of approximately \$0.1 million of other interest.

Liquidated Damages. We recorded liquidated damages of approximately \$1.1 million for the three months ended June 30, 2021, an increase of approximately \$0.5 million as compared to the three months ended June 30, 2020, primarily from issuance of our 12% Convertible Debentures, Series I convertible preferred stock (the "Series I Preferred Stock"), and Series J convertible preferred stock (the "Series J Preferred Stock") issued during 2020. The liquidated damages were recognized because we determined that: (i) registration statements covering the shares of common stock issuable upon conversion under the aforementioned instruments would not be declared effective within the requisite time frame; and (ii) that we would not be able to file our periodic reports in the requisite time frame with the SEC in order to satisfy the public information requirements under the securities purchase agreements.

Six Months Ended June 30, 2021 and 2020

| | Six Months E | nded . | June 30, | 2021 versus 2020 | | | | |
|---|--------------------|--------|--------------|------------------|-------------|----------|--|--|
| | 2021 | | 2020 | | \$ Change | % Change | | |
| Revenue | \$ 68,361,993 | \$ | 53,503,793 | \$ | 14,858,200 | 27.8% | | |
| Cost of revenue | 51,804,191 | | 51,613,012 | | 191,179 | 0.4% | | |
| Gross profit | 16,557,802 | | 1,890,781 | | 14,667,021 | 775.7% | | |
| Operating expenses | | | | | | | | |
| Selling and marketing | 32,410,164 | | 17,769,281 | | 14,640,883 | 82.4% | | |
| General and administrative | 21,206,477 | | 17,680,716 | | 3,525,761 | 19.9% | | |
| Depreciation and amortization | 7,926,566 | | 8,223,806 | | (297,240) | -3.6% | | |
| Total operating expenses | 61,543,207 | | 43,673,803 | | 17,869,404 | 40.9% | | |
| Loss from operations | (44,985,405) | | (41,783,022) | | (3,202,383) | 7.7% | | |
| Total other (expense) | (1,134,458) | | (4,154,931) | | 3,020,473 | -72.7% | | |
| Loss before income taxes | (46,119,863) | | (45,937,953) | | (181,910) | 0.4% | | |
| Income taxes | - | | - | | - | 0.0% | | |
| Net loss | \$ (46,119,863) | \$ | (45,937,953) | \$ | (181,910) | 0.4% | | |
| Basic and diluted net loss per common share | \$ (0.20) | \$ | (1.17) | \$ | 0.97 | -82.9% | | |
| Weighted average number of shares outstanding – basic and diluted | 236,226,197 | | 39,171,629 | | 196,793,289 | 502.4% | | |

For the six months ended June 30, 2021, the total net loss was approximately \$46.1 million. The total net loss increased by approximately \$0.2 million as compared to the six months ended June 30, 2020, which had a net loss of approximately \$45.9 million. The primary reasons for the increase in the total net loss is that our operations continued to expand during the six months ended June 30, 2021. The basic and diluted net loss per common share for the six months ended June 30, 2021 of \$0.20 decreased from \$1.17 for the six months ended June 30, 2020, primarily because our net loss per common share decreased along with the increase of the daily weighted average shares outstanding to 236,226,197 shares from 39,171,629 shares.

Our growth strategy is principally focused on adding new publisher partners to our Maven Platform. In addition, if the right opportunity exists, we would consider also acquiring related online media, publishing and technology businesses by merger or acquisition transactions. This combined growth strategy expanded the scale of unique users interacting on our Maven Platform with increased revenues during the six months ended June 30, 2021. We expect revenues increases in subsequent periods will come from organic growth in operations, addition of more publisher partners, and mergers and acquisitions.

Revenue

The following table sets forth revenue, cost of revenue, and gross profit:

| | | Six Months En | 2021 ver | sus 2020 | | | |
|-----------------|------------------|----------------------|----------|------------|--------|---------------|----------|
| | 2021 | | | 20 | 20 | Change | % Change |
| | (percentage ref | lect cost of revenue | | | | | |
| Revenue | \$ 68,361,993 | 100.0% | \$ | 53,503,793 | 100.0% | \$ 14,858,200 | 27.8% |
| Cost of revenue | 51,804,191 | 75.8% | | 51,613,012 | 96.5% | 191,179 | 0.4% |
| Gross profit | \$ 16,557,802 | 24.2% | \$ | 1,890,781 | 3.5% | \$ 14,667,021 | 775.7% |

For the six months ended June 30, 2021 we had revenue of approximately \$68.4 million, as compared to revenue of approximately \$53.5 million for the six months ended June 30, 2020.

The following table sets forth revenue by product line and the corresponding percent of total revenue:

| | | | Six Months Er | | 2021 versus 2020 | | | | | |
|---|----|------------|---------------|----|------------------|--------|--------|------------|----------|-------|
| | | 2021 | | | 202 | _ | Change | | % Change | |
| (percentages reflect product line as a percentage of total revenue) | | | | | | | | | | |
| Advertising | \$ | 24,622,494 | 36.0% | \$ | 19,379,600 | 36.2% | \$ | 5,242,894 | | 9.8% |
| Digital subscriptions | | 14,774,592 | 21.6% | | 11,626,697 | 21.7% | | 3,147,895 | | 5.9% |
| Magazine circulation | | 27,352,041 | 40.0% | | 21,166,698 | 39.6% | | 6,185,343 | | 11.6% |
| Other | | 1,612,866 | 2.4% | | 1,330,798 | 2.5% | | 282,068 | _ | 0.5% |
| Total revenue | \$ | 68,361,993 | 100.0% | \$ | 53,503,793 | 100.0% | \$ | 14,858,200 | _ | 27.8% |

For the six months ended June 30, 2021, the primary sources of revenue were as follows: (i) advertising of approximately \$24.6 million; (ii) digital subscriptions of approximately \$14.8 million; (iii) magazine circulation of approximately \$27.4 million; and (iv) approximately \$1.6 million from other revenue. Our advertising revenue increased by approximately \$5.2 million due to additional revenue of approximately \$3.2 million generated as a result of the Sports Illustrated media business, approximately \$1.0 million generated as a result of The Spun, which was acquired during the second quarter 2021, and approximately \$1.3 million in revenue generated from our legacy business. Our digital subscriptions increased by approximately \$3.1 million due to additional revenue of approximately \$1.4 million generated as a result of TheStreet, offset by an approximately \$1.4 million decrease in revenue from the Sports Illustrated media business. Our magazine circulation contributed approximately \$6.2 million as a result of the Sports Illustrated media business.

Cost of Revenue

For the six months ended June 30, 2021 and 2020, we recognized cost of revenue of approximately \$51.8 million and approximately \$51.6 million, respectively. The increase of approximately \$0.2 million in cost of revenue during the six months ended June 30, 2021 is primarily from: (i) our Publisher Partner guarantees and revenue share payments of approximately \$1.7 million; (ii) payroll, stock-based compensation, and related expenses for customer support, technology maintenance, and occupancy costs of related personnel of approximately \$1.6 million; less (y) printing, distribution, and fulfillment costs of approximately \$3.0 million.

For the six months ended June 30, 2021, we capitalized costs related to our Maven Platform of approximately \$2.8 million, as compared to approximately \$2.9 million for the six months ended June 30, 2020. For the six months ended June 30, 2021, the capitalization of our Maven Platform consisted of: (i) approximately \$2.0 million in payroll and related expenses, including taxes and benefits; (ii) approximately \$0.9 million in stock-based compensation for related personnel, and (iii) amortization of approximately \$4.3 million.

Operating Expenses

The following table sets forth operating expenses and the corresponding percentage of total revenue:

| | | | Six Months | 2021 ver | sus 2020 | | | | | |
|--|----|------------|------------|----------|----------|------------|--|-------|---------------|----------|
| | | 2021 | | | 2020 | | | | Change | % Change |
| (percentages reflect expense as a percentage of total revenue) | | | | | | | | | | |
| Selling and marketing | \$ | 32,410,164 | 47.4 | % | \$ | 17,769,281 | | 33.2% | \$ 14,640,883 | 33.5% |
| General and administrative | | 21,206,477 | 31.0 | % | | 17,680,716 | | 33.0% | 3,525,761 | 8.1% |
| Depreciation and amortization | | 7,926,566 | 11.6 | % | | 8,223,806 | | 15.4% | (297,240) | -0.7% |
| Total operating expenses | \$ | 61,543,207 | | | \$ | 43,673,803 | | | \$ 17,869,404 | 40.9% |

Selling and Marketing. For the six months ended June 30, 2021, we incurred selling and marketing costs of approximately \$32.4 million, as compared to approximately \$17.8 million for the six months ended June 30, 2020. The increase in selling and marketing costs of approximately \$14.6 million is primarily from circulation costs of approximately \$12.9 million; payroll of selling and marketing account management support teams, along with the related benefits and stock-based compensation of approximately \$1.9 million; advertising costs of approximately \$0.4 million; professional and marketing service costs of approximately \$0.5 million; less (i) office, travel, conferences and occupancy costs of approximately \$0.4 million; and (ii) other selling and marketing related costs of approximately \$0.7 million.

<u>General and Administrative</u>. For the six months ended June 30, 2021, we incurred general and administrative costs of approximately \$21.2 million from payroll and related expenses, professional services, occupancy costs, stock-based compensation of related personnel, depreciation and amortization, and other corporate expense, as compared to approximately \$17.7 million for the six months ended June 30, 2020. The increase in general and administrative expenses of approximately \$3.5 million is primarily from an increase in our payroll, along with the related benefits and stock-compensation of approximately \$2.9 million; professional services, including accounting, legal and insurance of approximately \$1.0 million; less (i) facilities costs of approximately \$0.2 million; and (ii) other general corporate expenses of approximately \$0.1 million.

Other (Expenses) Income

The following table sets forth other (expense) income:

| | | | | 2021 versus 2020 | | | | |
|---------------------------------|------|------------------|-----------------------------------|-------------------|---------|----|-------------|----------|
| | 2021 | | | 202 | 20 | _ | Change | % Change |
| | (p | ercentages refle | c <mark>t other expense</mark> (i | | | | | |
| Change in valuation of warrant | | | | | | | | |
| derivative liabilities | \$ | (304,943) | 20.0% | \$ 382,495 | -9.2% | \$ | (687,438) | 16.5% |
| Change in valuation of embedded | | | | | | | | |
| derivative liabilities | | - | 0.0% | 4,543,000 | -109.3% | | (4,543,000) | 109.3% |
| Interest expense | | (5,182,680) | 456.8% | (7,916,135) | 190.5% | | 2,733,455 | -65.8% |
| Interest income | | 471 | 0.0% | 3,383 | -0.1% | | (2,912) | 0.1% |
| Liquidated damages | | (1,364,003) | 120.2% | (1,167,674) | 28.1% | | (196,329) | 4.7% |
| Gain upon debt extinguishment | | 5,716,697 | -503.9% | - | 0.0% | | 5,716,697 | -137.6% |
| Total other (expense) | \$ | (1,134,458) | 100.0% | \$ (4,154,931) | 100.0% | \$ | 3,020,473 | -72.7% |

<u>Change in Valuation of Warrant Derivative Liabilities</u>. The change in valuation of warrant derivative liabilities for the six months ended June 30, 2021 was the result of the decrease in the fair value of the warrant derivative liabilities as of June 30, 2021, as compared to the change in the valuation for the six months ended June 30, 2020 where the change was from an increase in the fair value of the warrant derivative liabilities as of June 30, 2021.

<u>Change in Valuation of Embedded Derivative Liabilities</u>. The approximately \$4.5 million decrease in embedded derivative liabilities for the six months ended June 30, 2021 was the result of having no embedded derivative liabilities as of June 30, 2021, as compared to a valuation of approximately \$4.5 million for the six months ended June 30, 2020.

<u>Interest Expense</u>. We incurred interest expense of approximately \$5.2 million for the six months ended June 30, 2021, as compared to approximately \$7.9 million for the six months ended June 30, 2020. The decrease in interest expense of approximately \$2.7 million is primarily from an approximately \$2.2 million decrease from the amortization of debt discount on notes payable; approximately \$0.7 million decrease in accrued interest; and increase of approximately \$0.2 million of other interest.

<u>Liquidated Damages</u>. We recorded liquidated damages of approximately \$1.4 million for the six months ended June 30, 2021, primarily from issuance of our 12% Convertible Debentures, Series I Preferred Stock, and Series J Preferred Stock issued during 2020. The liquidated damages were recognized because we determined that: (i) registration statements covering the shares of common stock issuable upon conversion under the aforementioned instruments would not be declared effective within the requisite time frame; and (ii) that we would not be able to file our periodic reports in the requisite time frame with the SEC in order to satisfy the public information requirements under the securities purchase agreements.

Gain Upon Debt Extinguishment. We recorded a gain upon debt extinguishment of \$5,716,697 (including accrued interest) pursuant to the forgiveness of the Paycheck Protection Program Loan for the six months ended June 30, 2020.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Not applicable to a "smaller reporting company" as defined in Item 10(f)(1) of SEC Regulation S-K.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our management is responsible for establishing and maintaining a system of disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act) that is designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive officer(s) and principal financial officer(s), or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

In accordance with Exchange Act Rules 13a-15 and 15d-15, an evaluation was completed under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report. Based on that evaluation, our management, including our Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures were not effective in providing reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act was recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms.

Changes in Internal Control over Financial Reporting

In connection with our continued monitoring and maintenance of our controls procedures as part of the implementation of Section 404 of the Sarbanes, we continue to review, test, and improve the effectiveness of our internal controls. There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the period ended June 30, 2021, or subject to the date we completed our evaluation, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

From time to time, we may be subject to claims and litigation arising in the ordinary course of business. We are not currently subject to any pending or threatened legal proceedings that we believe would reasonably be expected to have a material adverse effect on our business, financial condition, results of operations or cash flows.

ITEM 1A. RISK FACTORS

There are numerous factors that affect our business and operating results, many of which are beyond our control. The risk factors described in Part I, "Item IA. Risk Factors" in our Annual Report on Form 10-K, for the year ended December 31, 2020, should be carefully considered, together with the other information contained or incorporated by reference in this Quarterly Report on Form 10-Q and in our other filings with SEC in connection with evaluating us, our business and the forward-looking statements contained in this Quarterly Report on Form 10-Q. Additional risks and uncertainties not known to us at present, or that we currently deem immaterial, may affect us. The occurrence of any of these known or unknown risks could have a material adverse impact on our business, financial condition and results of operations.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

The following documents are filed as part of this Quarterly Report:

| Exhibit Number | Description of Document |
|-------------------------------|--|
| 3.1 | Certificate of Designation of Series L Junior Participating Preferred Stock of the Company, which was filed as Exhibit 3.1 to our Current Report on Form 8-K filed on May 4, 2021. |
| 4.1 | Rights Agreement, dated as of May 4, 2021, between the Company and American Stock Transfer & Trust Company, LLC, as Rights Agent, which includes the Form of Certificate of Designations, the Form of Right Certificate, and the Summary of Rights to Purchase Preferred Shares attached thereto as Exhibits A, B, and C, respectively, which was filed as Exhibit 4.1 to our Current Report on Form 8-K filed on May 4, 2021. |
| 10.1 | Amendment No. 2 to Second Amended and Restated Note Purchase Agreement, dated as of May 19, 2021, by and among the Company, Maven Coalition, Inc., TheStreet, Inc., Maven Media Brands, LLC, and the Agent, and the Purchaser, which was filed as Exhibit 10.1 to our Current Report on Form 8-K on May 25, 2021. |
| 10.2 | Form of Securities Purchase Agreement among the Company and each of the several purchasers signatory thereto, which was filed as Exhibit 10.2 to our Current Report on Form 8-K on May 25, 2021. |
| 10.3 | Form of Registration Rights Agreement among the Company and each of the several purchasers signatory thereto, which was filed as Exhibit 10.3 to our Current Report on Form 8-K on May 25, 2021. |
| 10.4 | Stock Purchase Agreement, dated June 4, 2021, by and among the Company, Maven Media Brands, LLC, College Spun Media Incorporated, Matthew Lombardi, Alyson Shontell Lombardi, Timothy Ray, Andrew Holleran, and the Representative, which was filed as Exhibit 10.1 to our Current Report on Form 8-K filed on June 7, 2021. |
| 31.1* | Chief Executive Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Chief Financial Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1* | Chief Executive Officer's Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2* | Chief Financial Officer's Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS** | XBRL Instance Document |
| 101.SCH** | XBRL Taxonomy Extension Schema Document |
| 101.CAL** | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.LAB** | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE** | XBRL Taxonomy Extension Presentation Linkbase Document |
| 101.DEF** | XBRL Taxonomy Extension Definition Linkbase Document |
| * Filed herew ** In accord | ith. ance with Regulation S-T, the XBRL related information on Exhibit No. 101 to this Quarterly Report on Form 10-Q shall be deemed |

"furnished" herewith but not "filed".

SIGNATURES

In accordance with the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

| | TheMaven, Inc. | |
|-----------------------|--|--|
| Date: August 16, 2021 | By: /s/ ROSS LEVINSOHN | |
| | Ross Levinsohn | |
| | Chief Executive Officer | |
| | (Principal Executive Officer) | |
| Date: August 16, 2021 | By: /s/ DOUGLAS B. SMITH | |
| | Douglas B. Smith | |
| | Chief Financial Officer | |
| | (Principal Financial and Accounting Officer) | |
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Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934

I, Ross Levinsohn, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of theMaven, Inc. for the three and six months ended June 30, 2021 (collectively, this "Report");
- 2. Based on my knowledge, this Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Report based on such evaluation; and
 - d) Disclosed in this Report any change in the registrant's internal control over financial reporting that occurred during the Company's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 16, 2021

/s/ Ross Levinsohn

Ross Levinsohn Chief Executive Officer

Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934

I, Douglas Smith, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of theMaven, Inc. for the three and six months ended June 30, 2021 (collectively, this "Report");
- 2. Based on my knowledge, this Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Report based on such evaluation; and
 - d) Disclosed in this Report any change in the registrant's internal control over financial reporting that occurred during the Company's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 16, 2021

/s/ Douglas B. Smith

Douglas B. Smith Chief Financial Officer

Certification of Chief Executive Officer Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

Pursuant to U.S.C. Section 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned Chief Executive Officer of theMaven, Inc. (the "Company") does hereby certify, to the best of such officer's knowledge, that:

- 1. This Quarterly Report on Form 10-Q of the Company for the three and six months ended June 30, 2021 (the "Report"), fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 16, 2021

By: /s/ Ross Levinsohn

Ross Levinsohn Chief Executive Officer

The certifications set forth above are being furnished as an exhibit solely pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Maven, Inc. and will be retained by the Maven, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

Certification of Chief Financial Officer Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

Pursuant to U.S.C. Section 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned Chief Financial Officer of theMaven, Inc. (the "Company") does hereby certify, to the best of such officer's knowledge, that:

- 1. This Quarterly Report on Form 10-Q of the Company for the three and six months ended June 30, 2021 (the "Report"), fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 16, 2021

By: /s/ Douglas B. Smith

Douglas B. Smith Chief Financial Officer

The certifications set forth above are being furnished as an exhibit solely pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Maven, Inc. and will be retained by the Maven, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.